

ANNUAL REPORT OF THE TOWN OF GRAY, MAINE

FISCAL YEAR JULY 1, 1996 - JUNE 30, 1997

BURCHARD DUNN
1934-1996

The Town has lost a valuable Citizen, whose contributions are well known and respected. Burchard's service to our Community was selfless. His vision and foresight as Chair of the Comprehensive Plan and as Town Moderator were among his many commitments, which truly benefit our Town in the long term. Burchard's gifts and talents were a blend of charm and elegance. He was accessible and available always advocating for his Community. He will be sorely missed.

REPORT OF THE TOWN COUNCIL

Dear Citizens,

It is my pleasure to report on the activities of the Town Council for 1996-1997.

Thanks to the work of the community Economic Development Committee, our Town has established its first Tax Incremental Finance District, or "TIF". This encourages good clean business to settle in our Town of Gray. This in turn creates jobs and expands the tax base.

Thanks to the hard work of the Traffic Committee, in conjunction with Maine Department of Transportation, a plan was presented to the Council to ease the traffic congestion in Gray Village. Council was presented with three options. Both the Traffic Committee and Maine Department of Transportation and a majority of the citizens recommended Plan Three. The unfortunate aspect of this plan was that it involved moving the Town's historic Civil War Monument in order to ease the traffic congestion caused by the turnpike exit. Gray has always been a crossroads Town, and will always remain so. Each year, the congestion becomes worse. When a bypass is constructed, it will help ease the traffic burden in the center of Town, but Gray will still remain a crossroads. After much deliberation, the majority of the Council adopted Plan Three. We realized that we must look to the future of the Town, just as we did in adopting the Tax Incremental Finance District.

Due to ambiguity in the zoning ordinance, the subject of drive-throughs became a heated subject. The Town became involved in several lawsuits. The matter was put to rest when a majority of the Townspeople voted to allow drive-throughs.

The Comprehensive Plan Committee, under the direction of Burchard Dunn, put in many hours surveying the Town and updating the Comprehensive Plan, and Council adopted their recommendations.

This Town is well served by its many volunteer committees. Each and every committee is hard-working and puts in many hours working to improve this Town. It is unfortunate that at times a committee will come under fire for their decisions. I would like to take this opportunity to thank each and every one for their hard work and dedication to this Town.

The two new fire trucks have arrived, and the Fire Department has been busy training on the new equipment. Again, the Town should be thankful for the dedicated Fire/Rescue men and women who dedicate themselves to the public safety of this Town.

Gray is also very fortunate in its employees. We have a group of men and women who are dedicated to this Town. From the road crew to the transfer station to the Town Office and department heads, this Town is blessed with hard-working employees. A big thank you to each and every one of you.

I have served on the Council for six years. I would like to take this opportunity to thank the honest, professional and hard-working men with whom I served. Under the direction of Paul Bird, we strived to move the Town ahead and still preserve the character of the Town. We struggled to keep a fair tax base in the face of growing demands on our resources. As this Town continues to grow, the demands on services will increase. It is my hope that the financial groundwork laid by these fine men will survive. Thanks, guys!

Respectfully submitted,
Audrey Burns
Chair, Gray Town Council

REPORT OF THE TOWN MANAGER

Dear Ladies and Gentlemen:

Pursuant to Article II, Section 4(G) of the Town of Gray Town Charter enclosed is the June 30, 1997, annual report accompanied by the annual financial report and the auditor's report. A graphical financial report comparing fiscal years 1996-1997 is attached to provide additional information.

For the Fiscal Year ending June 30, 1997, the ending cash balance was \$1,600,000.00 as compared to \$2,144,524.04, for Fiscal Year June 30, 1996. There was zero [0] Accounts Payable ending June 30, 1997, as compared to \$128,916.00 for fiscal year ending 1996.

Outstanding taxes at June 30, 1997, are \$247,675.00 as compared to \$257,206.00 at June 30, 1996.

Comparative tax collections for the end of the fiscal year 1997 is 95.7% as compared to 94.5% at June 30, 1996.

The Town has not borrowed in anticipation of taxes since 1991.

Our accomplishments for the past year further promote our Town's progress.

- Continuing work on Geographic Information Systems [GIS];
- Library installation of ventilation to stop build-up of ice and snow; increased circulation;
- Location of Dry Fire Hydrants in non-hydrant areas of the Town;
- Completion of initial round of street names by Street Naming Committee;
- Accepted delivery of one LaFierre 2500 Gallon Fire Truck;
- Accepted delivery of one LaFierre 75 Feet Platform Fire Truck;
- Public Works Department paved 3.4 miles of road;
- Public Works Department fully implemented the Road Surface Management Program hereby estimating future years Public Works Capital Improvement Program and Road Repaving Program;
- Parks and Recreation installation of Volley Ball Court
- Continuous upgrade of computerized automobile excise tax;

The Pennell Clock Restoration Committee completed its work to raise \$50,000.00 and repair the Pennell Clock. The Committee:

Donna Hill, Co-Chair	Karen Taylor
Yvonne Wilkinson, Co-Chair	Cathy Curtis
Margaret Sawyer	Mae Beck
Jane Barton	Helen Davis
Ronald Blais	Wilma Wilkinson
Louise Knapp	Audrey Burns

This Committee completed this extraordinary work in a short time period. The Townspeople should be proud of the Committee's achievements and their capacity to raise the necessary funds to complete this project. On July 19, the E. Howard timepiece bell was rung. This project landmarks the essential Village Center concept. The completion of the Village Center and sidewalk improvements will provide enhanced pedestrian access to the Village Center.

I reserve these lasting remarks for Burchard Dunn. Burchard Dunn was a good friend and adviser to the Town. His wise and considerate counsel was deeply valued and respected. Burchard's unselfish loyalty furnishes and enduring pathway for the Town of Gray's future energy. Burchard's value to the community lives on through his contributions.

I ask that the Townspeople appreciate and recognize our valuable Town employees who provide the services you request in an efficient and pleasant manner. They are constantly striving to increase capacity and effectiveness with an emphasis on continuous improvement. Our employees continuously train, which results in a more professional staff, which means better delivery to you, our customers. A good word from you would send the right signal that we appreciate their contributing efforts.

Thank you.

TOWN OF GRAY
Paul Bird
Town Manager.

TOWN OFFICERS

Town Manager, Town Clerk,	
Treasurer, Tax Collector.....	Paul Bird
Tax Assessor.....	James H. Thomas
Code Enforcement Officer.....	C. Renee Carter
Public Safety Coordinator.....	Jon E. Barton
Road Commissioner.....	Paul Bird
Forest Fire Warden.....	Jon E. Barton
Legal Council.....	William Dale
Public Works Director.....	Steve N. LaVallee
Town Planner.....	Richard Cahill
Office Manager.....	Donna M. Hill
Asst. Deputy Clerk.....	Meredith E. Davis
Asst. Deputy Clerk.....	Denise L. Rich / Cathy Curtis
Secretary to CEO/Assessor/Planner.....	Helen Taylor
Administrative Assistant.....	Dorothy Forgarty
Librarian.....	Melanie Coombs
Assistant Librarian.....	Marie Morey
Animal Control Officer.....	Heather Millette

TOWN OF GRAY COMMITTEE MEMBERS

JANUARY, 1997

LAND BANK COMMISSION

** Three(3) Year Term - Seven(7) Members (Three Members Needed) **

Name	Address	Term	Telephone
John D. Welch, Chair	P. O. Box 478	7/97	657-4054
	68 Mayberry Rd.		
James H. Morey	15 Gray Park	7/98	657-4862
Charlotte Gardner	60 Mayberry Rd.	7/99	657-3516
Pam Wilkinson	46 Birchwood Rd.	7/97	428-3732

LIBRARY BOARD OF TRUSTEES

** Three(3) Year Term - Five(5) Members/One(1) Alternate **
(One Alternate Needed)

Arlene Celler, Chair	197 Portland Rd.	9/98	657-4655
Nancy Wilson	P. O. Box 297	9/97	657-3079
	5 Gray Park		
Dianne Giddinge	24 Hemlock Ln.	9/97	657-4930
Donna Ryan	19 Hyde Rd.	9/98	657-3606
		Work:	791-7189
Joan A. Pierce	256 West Gray Rd.	9/98	428-3957

ORDINANCE REVIEW COMMITTEE

** Three(3) Year Term - Five(5) Members/Two(2) Alternates **
(One Member and One Alternate Needed)

Anneliese Schultz, Chair	76 Lawrence Rd.	7/97	428-3692
Scott Lowell, V.C.	360 Ramsdell Rd.	7/97	428-3271
Pam Wilkinson	46 Birchwood Rd.	7/98	428-3732
James Foster	P.O. Box 196	7/99	657-2192
	275 Shaker Rd.		
Clifton Foster (Alt)	P. O. Box 157	7/98	657-4756
	6 Pennell Ln.	Work:	657-4441

PARKS & RECREATION COMMITTEE

** Three(3) Year Term - Seven(7) Members/Two(2) Alternates **
(Two Members & One Alternate Needed)

Karen Garneau, Chair	60 North Raymond Rd.	7/98	657-2023
Diana Mosher	8 Wildwood Lane	7/98	657-2143
Jean Libby	38 North Raymond Rd.	7/99	657-2052
Charlotte Gardner	60 Mayberry Rd.	7/97	657-3516
Micheal Moody	5 Blueberry Ln.	7/98	657-2909
		Work:	874-1088
Pam Wilkinson (Alt)	46 Birchwood Rd.	7/97	428-3732

COMMUNITY ECONOMIC DEVELOPMENT COMMITTEE

** Three(3) Term - Seven(7) Members (Three Members Needed) **

Name	Address	Term	Telephone
Ralph Wink, Chair	P. O. Box 222	7/98	657-3452
	143 Depot Rd.		
Donnell P. Carroll, V.C.	P. O. Box 1320	7/99	657-4028
	162 Shaker Rd.	Work:	741-2790
John T. Goosetrey, Secretary	28 Deer Acres Rd/Raymond	7/98	428-3206
Lynn D. Olsen	56 Charltonate Dr.	7/99	657-2203
		W/Ext.317	287-1037

Non-Voting, Ex-Officio Members:

Town Manager/Planning Board Chair

CONSERVATION COMMISSION

** Three(3) Year Term - Seven(7) Members/Two(2) Alternates **
(Two Members & Two Alternates Needed)

Ros Arienti, Chair	54 Colley Hill Rd.	7/97	657-2055
Pam Wilkinson, V.C.	46 Birchwood Rd.	7/97	428-3732
Amy Stratford	608 Dutton Hill Rd.	7/98	657-3198
Janet Maguire	P. O. Box 1042	7/99	428-3623
	Johnson Rd.	Work:	871-2176
Caryl Widdowson	27 Whitney Rd.	7/97	657-2094

DRY MILLS SCHOOLHOUSE COMMITTEE

** Three(3) Term - Eight(8) Members (Three Members Needed) **

Mae Beck, Chair	23 Main Street	7/99	657-4195
Beverly Prince	186 Birchwood Rd.	7/98	428-3737
John D. Welch	P. O. Box 478	7/97	657-4054
	68 Mayberry Rd.		
Norma Liberty	15 North Raymond Rd.	7/97	657-4511
Nancy McMinn	25 Gray Park	7/97	657-3550

GRANGE NO. 41 SCHOLARSHIP FUND COMMITTEE

** One Three(3) Year "At Large" Term
Four S.A.D. No. 15 Five(5) Year Terms**

Carol West	71 Cambell Shore Rd.	7/97	428-3927
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PLANNING BOARD

** Three(3) Year Term - Five(5) Members/Two(2) Alternates **

Name	Address	Term	Telephone
Gail Walker	27 Cole Rd/Raymond	7/97	428-3993
		Work:	786-2634
Carroll Denham	P. O. Box 1020	7/98	657-2555
	300 Yarmouth Rd.	Work:	657-3475
John Goosetrey	28 Deer Acres Rd/Raymond	7/99	428-3206
Ken Austin	164 Mayberry Rd.	7/98	657-4335
		Work:	892-2582
Jeffrey Davis	104 Merrill Rd.	7/99	657-4158
		Work:	781-4721
Ronald Norton/Alternate	193 Lewiston Rd.	7/99	657-3255
		Work:	657-3736

PUBLIC SAFETY COMMITTEE

** Three(3) Year Term - Seven(7) Members **

Richard C. Wood, Chair	322 Mayall Rd.	7/99	657-3922
Peter T. Gerardo	37 Rustic Rd.	7/98	657-2490
Gary Wood	331 Mayall Rd.	7/99	657-2816
Dean Hadlock	390 Shaker Rd.	7/99	657-2528
Harry Lawler	13 Leavitt Rd.	7/97	657-3660
Robert W. Egan, Jr.	P. O. Box 17	7/97	657-4527
	86 Mayberry Rd.	Work:	773-1738
Jim Gillies	218 Yarmouth Rd.	7/98	657-3434

Non-Voting, Ex-Officio Members:

Lieutenant Ron Harmon, Maine State Police
Sheriff Russ Goddard, Cumberland County Sheriff's Department

SOLID WASTE COMMITTEE

** Three(3) Year Term - Seven(7) Members/Two(2) Alternates **
(One Alternate Needed)

Richard Budd	20 Shaw Brook Lane	7/97	657-2163
		W.Ext.2869	883-2911
Donald Whitney	37 Upper Marginal Way	7/99	657-2657
Mae Beck	23 Main Street	7/97	657-4195
Jason Wilson	24 Shaker Rd.	7/99	657-3204
Jeremy Hutchings	9 Old Town Farm Rd.	7/99	657-4338
Brian McDonnell	115 Lyons Pt Rd/Raymond	7/99	428-3603
James Foster	275 Shaker Rd.	7/99	657-2192

Non Voting Ex-Officio Members:

Steve LaVallee, Public Works Director
John West and Richard Dietz

ZONING BOARD OF APPEALS

** Three(3) Year Term - Five(5) Members/Two(2) Alternates **
(Two Alternates Needed)

Name	Address	Term	Telephone
Lionel Levingstone, Chair	11 Cotton Rd.	7/99	657-2077
Ann Gass, Vice Chair	232 North Raymond Rd.	7/97	657-4935
Charles R. Small, Jr.	269 Yarmouth Rd.	7/98	657-4207
David W. Knudsen	23 Cotton Rd.	7/99	657-4479
Dennis Durgin	P. O. Box 512	7/99	657-2044
	67 North Raymond Rd.		

OTHER BOARDS AND COMMITTEES

GRAY WATER DISTRICT (P. O. Box 196)

** Five (5) Year Term - Five (5) Members **

Dale Mosher, Chair	16 Wildwood Ln.	6/99	657-2143
Bruce Sawyer	63 Yarmouth Rd.	6/98	657-3871
Charlotte Gardner	60 Mayberry Rd.	6/97	657-3516
Jonathan E. Ziegler	260 Westwood Rd.	6/99	428-3340
	P. O. Box 873		
Paul Cleaves	187 Portland Rd.	6/00	657-5567

Non-Voting Ex-Officio Member:

James Foster, Superintendent

SCHOOL ADMINISTRATIVE DISTRICT NO. 15

SCHOOL BOARD MEMBERS

** Three(3) Year Term - Eleven(11) Members **

Town of Gray			
Susan Austin	136 Yarmouth Rd.	7/97	657-4100
		Summer:	657-4108
David Rathbone	5 Arundal Path/Raymond	7/99	657-7064
		W:	657-4949
David Gray	P. O. Box 387	7/97	657-2183
	42 Long Hill Rd.		
Janet Neal	13 Latimer Rd.	7/98	428-3398
Kristin Spitzinger	165 Cottage Rd.	7/98	657-2105
		W:	822-0126
Barry A. Watson	44 Shaker Rd.	7/99	657-4137

**SCHOOL ADMINISTRATIVE DISTRICT NO. 15
SCHOOL BOARD MEMBERS**

(Continued)

**** Three(3) Year Term - Eleven(11) Members ****

<u>Name</u>	<u>Address</u>	<u>Term</u>	<u>Telephone</u>
<u>Town of New Gloucester</u>			
Carmel Morin	Sabbathday Lake	7/99	926-3585
Herbert Blake	RR 2, Box 217	7/98	926-4475
Janet Churchill	RR 2, Box 1270	7/98	926-3332
Robert Fiorentino	RR1, Box 580	7/97 W:	926-4780 784-9652
Rosemary Fitch, Chair	1259 Intervale Rd	7/97	926-4936

REPORT OF SENATOR JEFFEREY BUTLAND

Your State Senator is: SENATOR JEFFREY H. BUTLAND

State Address: Home Address

Senate Chamber P.O. Box 431
Augusta, ME 04333 Cumberland, ME 04021

State Telephone: Home Telephone:
287-1505 829-5357

Toll Free Telephone: 1-800-423-5357

THE SENATE OF MAINE
118th Legislature

ANNUAL REPORT
A Message from Senator Jeffrey H. Butland

Greetings from the State House.

It is an honor and a privilege to once again represent your interests in Augusta. I look forward to working together on issues important to District 26 and to our State. I encourage you to contact me any time with comments or thoughts about legislation before us.

The newly elected members of the 118th Legislature were sworn in early in December. Committee assignments were made before the holidays and regular meetings began after the first of the year. By all accounts, it appears that there will be approximately 2400 bills introduced during the first regular session.

I chose the Natural Resources Committee as my committee assignment for the next two years. I am very excited about this--in fact, it was my first choice--as I have always believed that a healthy environment is essential to maintaining the quality of life that makes Maine the best State in which to live, work, and raise a family.

Key areas which will be debated over the next several months are sure to include education, mental health, workers' compensation, and the state budget. As has been the case for much of my tenure, the budget will take center stage and provides the greatest challenge for the Legislature. Again this year, we face insufficient revenues to meet the growing demand for governmental services.

Education remains a top priority as we struggle to refine the funding formula, implement learning results, and continue to fund the Magnet School in Limestone. It is my firm belief that educating our children should be a joint venture with school boards, municipalities, and the State working cooperatively to provide the best system possible to ensure that our young people are prepared to meet the challenges of the next century. I am always mindful of the significant property tax investment we contribute to this endeavor.

I expect the mental health system will receive a great deal of attention as we address suggested changes and improvements to the delivery of services. We will also grapple with the role of the two mental health facilities in the Administration's plan to move toward a model of community-based treatment and housing.

With every issue we debate, there is a balance to be achieved. Workers' compensation is no exception. I am pleased with the recent news that Maine's employers face a reduction in their premiums. Every Mainer must be guaranteed a safe working environment and if injured are given the opportunity to return to productive employment as soon as possible.

As always, I welcome your thoughts. Please feel free to contact me anytime.

Sincerely,
Jeffrey H. Butland
State Senator

REPORT OF STATE REP. CLIFTON FOSTER

Representative to the Legislature
(term exp. 12/1/98)

State Representative: Clifton Foster
6 Pennell Lane
P.O. Box 157
Gray, ME 04039

Telephone: 207-657-4756

Capitol Address: House of Representatives
2 State House Station
Augusta, ME 04333-0002

Telephone: 207-287-1400
207-287-4469 (TTY)

Year-Round Toll Free House of Representatives Message Center
1-800-423-2900

District 41 Gray and part of New Gloucester

To the People of Gray

Foremost is the loss of our former Representative, the Honorable "Burch" Dunn. Being a CPA gave him cause for addressing the way the State was doing business and keeping its books. He was well respected for his expertise in this area and a plaque hangs in the Taxation Committee Room at the State House to attest to that fact.

The first half of the 118th Maine Legislature concluded in record time passing a budget by majority vote that added almost \$300 million to the previous budget. Included was nearly \$55 million in local aid to education. (SAD #15 will receive nearly 5.5 million in general purpose aid.) Legislation also passed, authorizing the sale and funding to renovate Perry Hayden Hall at the former Pineland Center, the groundwork of which can be attributed to the efforts of Representative "Burch" Dunn. Legislation was also passed to provide more choices for Maine's elderly needing nursing home care, which, essentially, adds residential treatment and group homes. Of the 60 million in surplus funds at the end of the fiscal year, 7.5 million was transferred to uncollectible Sales Tax Revenue reserves. Another 6.2 million was allocated to the Children's Health Reserve account to help fund health coverage for our uninsured children. Some 15 million will be used to decrease the unfunded liability of the Retirement Allowance Fund. About 11 million will be used for property tax relief through the Circuit Breaker Program. Nearly 2.5 million will be used to remove 150,000 low-income filers from the tax rolls. Use of the remaining funds will be determined by the Taxation Committee.

Additional legislation of significance was the 60 million dollar tax break for BIW and doubling the cigarette tax, supposedly to help youngsters stop smoking. These two pieces of legislation may, or may not, do what they were designed for. Although I support the efforts of BIW, I find that there are many small business that could use similar treatment if that is the wisdom to promote and/or expand business in Maine. I also fear that much greater emphasis will be put on how to spend the money from the cigarette tax than getting young people to stop smoking.

I am pleased and honored to be your representative and take this task very seriously. If I can be of some help in any area, please do not hesitate to call.

Representative Clifton E. Foster

REPORT OF THE ASSESSOR

The purpose of the Assessor's Office is to locate, appraise and assess property value on all taxable real estate and personal property within the Town. This is done by routinely inspecting properties for valuation changes. (State statutes require the Town to review assessments of properties at least once every four years.) In addition, it is the responsibility of the Assessor to maintain the maps, ownership, and property records.

Other duties include:

- calculation of value for new construction and remodeling;
- mapping of land transfers and split lots, assigning land values accordingly;
- updating personal property valuations;
- preparation of tax commitment, State of Maine Bureau of Taxation reports;
- maintenance of computer systems.

If you are a veteran and have reached the age of 62, you may be eligible for a partial exemption of your property tax.

If a taxpayer has questions, please do not hesitate to contact the Assessor's Office for more information.

Respectfully submitted,
James H. Thomas, CMA
Assessor

CODE ENFORCEMENT OFFICER

To the residents and taxpayers,

What a busy year! This year building has not slowed down at all, and it really doesn't look like it is going to. We have several new businesses that have opened, and I would like to welcome them to Town. We have a new Dunkin' Donuts, and by the time you read this, McDonald's will have opened, both of which are fine additions to our small Town. Enercon has completed their building, and are almost completely moved in. Two new restaurants are the Colonial, on Route 202, and the New England Pizzeria.

My responsibility is to continue to work with all landowners in assisting to find the best possible solution that meets both needs. I would like to remind you that a building permit is needed for any construction or structure, whether it is a temporary shed, dock, deck, etc. A permit is also needed for remodeling, replacing a structure, demolition and any additions to any structure. Please call me if you have any questions; that is what I am here for.

In other Code Enforcement areas, we have approved the following between July 1, 1996, and June 30, 1997:

253 Building permits (62 new dwellings, 11 of which were mobile homes; 7 commercial sites; 30 garages; 161 additions, swimming pools, decks, sheds, renovations. We issued 163 plumbing permits and 153 electrical permits. For comparisons purposes, between July 1, 1995, and June 30, 1996, the following permits were issued: 241 building permits (58 new dwellings); 156 additions (decks, sheds, renovations); and 22 garages. We issued 178 plumbing permits and 145 electrical permits.

I look forward to working with each of you. Any time you have a question regarding any building or land use standards, I will make every effort to answer it. It is my goal to treat everyone equally and fairly.

Respectfully submitted,
Renée Carter
Code Enforcement Officer

TOWN PLANNER'S REPORT

for Fiscal Year Ending June 30, 1997

The Town Planner's activities for the fiscal year ending June 30, 1997, can be centered around development, grantsmanship, codes and ordinances, and committees.

Development

Some of the new developments and expansions occurring the during the 1996-97 fiscal year which the Town Planner worked upon included the construction of a 10,000-square-foot Rite Aid Pharmacy; a 25,000-square-foot Enercon building and business park; a 2,570-square-foot McDonald's Corp. Restaurant; a new Dunkin' Donuts shop; a 1,690-square-foot Pine Tree Telephone Company new building to house telecommunications equipment; a 2,000-square-foot addition to Miller Refrigeration Company's building; a 3,600-square-foot expansion of Kimball's Auto Repair garage; a 3,000-square-foot storage/warehouse addition to Cyr's Auction Gallery; a Tee-Em-Up Golf Driving Range; and Sanborn's Plumbing retail sales and storage building.

Other development initiated by not yet underway include a proposed new 3,200-square-foot Androscoggin Savings Bank; a 6,250-square-foot addition to the True Value Hardware Store; a 6,000-square-foot building for Better Box Company; an eight-unit apartment complex; and a proposed eighteen-hole golf course.

Grantsmanship

Some of the grant programs worked on during the course of the year included the Annenburg Grant for SAD #15 Student/Community Involvement; a Kids as Planners Grant Program; the Enercon Tax Increment Financing District; and the Congestion Management Air Quality (CMAQ) Program for street improvements for the downtown Gray business district.

Codes and Ordinances

In addition to several miscellaneous ordinance amendments, work continued on the revision to the Zoning Ordinance. Several meetings were held to draft design guidelines for the Town, and the Shoreland Zoning Ordinance was amended to allow for Marine Refueling Facilities on the lakes.

Committees

During the past year, the Town Planner served on the Greater Portland Council of Governments Regional Trains Plan Advisory Committee; the Cumberland County Commuter Bus Feasibility Study Committee; the Southern Maine Economic Development District; the Casco Bay Estuary Advisory Board; and the Growth Council of Oxford Hills Route 26 Corridor Committee.

Also, the Town Planner provided staff support to the Planning Board; the Ordinance Review Committee; the Traffic Committee, relative to the business district street improvement project and the proposed bypass project; the Community Development and Economic Development Committee; the Conservation Committee; and other Town Committees as necessary.

Planning Board

The Planning Board reviewed and acted upon four subdivisions, one of which was a major subdivision of 14 lots; twelve site plans, ranging from

McDonald's and Dunkin' Donuts to a Golf Driving Range; and a two-story office building. Sixteen Shoreland Zoning Applications were approved, and approximately eighteen miscellaneous items, including a sketch plan for an eighteen-hole golf course.

Respectfully submitted,
Richard F. Cahill
Town Planner

REPORT OF FIRE-RESCUE
DEPARTMENT 1996-97

I am pleased to submit my report for the year 1996-97.

This past year has continued to be very active for the members of the Department, upon receipt of the new equipment and their commitment to the Town of Gray.

The dedication of the planter and plaque in memory of Nancy Breton was well attended by the membership and the citizens of the Town, with a banquet following that evening in honor of our past Chiefs and Captains of Gray Fire-Rescue and the Middle School.

The Pumper Tanker (Engine 2) was delivered in late December, and the Ladder was delivered in late April. These two pieces of equipment required extensive training prior to us putting them into service.

Our training continues to be of utmost importance to the Department, as you will see from the following breakdown. They are as follows: Mid Cost EMS 6, Cold Water 7, Ladder Training 10, Arson Detection 1, First Responder 2, Fireground Tactics Residential and Commercial, CPR Instructor Course 1, Juvenile Fire Setter Conference 1, Cumberland County Fire Attack School 8, EMT Class 1, Driver Training 20. This training was all put on by outside individuals, either State affiliated or conferences that members attended consisting of 8 hours to as many as 120 hours. These were all outside classes that members attending on their own time. We also continue to have our weekly training Monday night for the Fire personnel, and on Wednesday once a month for the Rescue personnel. As you can see, a lot of time is spent in this area. I want to personally thank the Officers and members who give their time to the training programs that make them so proficient in their fields.

The two projects that we started last year have been a success: Fire Police, which has been able to assist in traffic control when needed, and the Cold Water Rescue, which is just getting under way.

As a result of the Donovan Report, the Dry Hydrant Committee has been active in locating some 20 or so sites to better provide a water supply in the rural areas. They are planning to get five hydrants installed this fall, which will be a great asset. I would like to thank each of the members of this Committee for their efforts.

I would also like to thank our Dispatch once again for a job well done. They continue to be very active, handling 1,267 calls for burning permits; 10,805 telephone inquiries; and 13,352 walk-ins, along with their support for the Sheriff's Department and the Fire-Rescue personnel. They also dispatch for the Public Works Department, which is very beneficial during the winter months. As you can see, they are a special part of our operation.

I want to mention that new "LEARN NOT TO BURN" program that was started this past year in the schools. The program involves grades K-3, with 27 teachers and 700 students. This has been well-received. We had two of our students recognized in the newsletter of the National Fire Protection Association for actions in real situations: Aaron Dawley and Mary Rose Porcaro. I want to thank Mike Carroll and all the teachers who helped make this program such a success.

I want to thank all of our business that have allowed their employees to leave work when we need them. I also want to thank and recognize all the individuals who have continued to make contributions, either monetary or other types of donations.

I would like to remind the citizens that a burning permit is required at all times. We continue to increase the number of permits issued each year, and I want to thank the citizens for obtaining them. If you have any questions, please call the Dispatch at 657-3931.

I want to especially thank our neighboring Towns for their Mutual Aid when requested, particularly New Gloucester, Cumberland, Raymond, Windham and North Yarmouth.

I would like to mention at this time that the Fire Department Association has taken the old Rescue Unit, and is making it over into a canteen-type unit, so that when the Auxiliary is needed at a scene, they will have something out of the weather to work from. In conjunction with this, Rob Morrison, son of Deputy Morrison, presented a plan to the Association showing how he would take on this project as part of his Eagle Scout requirements. The project should be completed by fall of 1997.

Here is a breakdown of calls that the Fire-Rescue Department has responded to:

	1995-96	1996-97
Vehicles	13	16
Chimney	7	8
Structure	14	20
Auto Accidents	68	68
Grass/Woods	32	5
False Alarms	23	20
Rescue	558	542
Miscellaneous	68	86
Carbon Monoxide		19
TOTAL	801	784

I have added Carbon Monoxide this year as a separate item to show the need to maintain the units properly. However, if the alarm sounds, PLEASE call the EMERGENCY 911, so we can check the building to make sure. And ALWAYS LEAVE THE BUILDING, and leave it closed up, so we can verify the readings.

I would like to thank the Town Manager and Town Council for their continued support this past year.

We are going to be able to provide better coverage to the Town with the addition of a per diem person, along with our full-time man, John Monahan, and part-time administrative support.

I want to thank my officers and members for their dedication and many hours that they have given once again to provide this service to the Town of Gray.

Once again, THANKS to one and all for your continued support and generous donations during this past year.

Respectfully submitted,
Jon E. Barton
Chief, Fire/Rescue
Public Safety Coordinator

CABLE TELEVISION/PUBLIC ACCESS COMMITTEE

Three (3) year term; seven (7) members:

Sally Johnson	7/98
Tony Cook	7/00
Greg Diehl	7/99
Craig Clark	7/99
Brad Fogg, chair	7/99
Mary Bosse	7/98

Our committee is in the process of hiring a professional contractor to renovate our control room. Also, we are installing four new VCR tape recorders to be able to broadcast and replay tapes more easily. Our capital expenditure budget for 97-98 was passed, so we have some money for work projects. Our committee is advertising for a new station manager position to oversee the operations of cable television in Gray. New equipment this year has also been bought. A public announcement system that was used to broadcast our audio (voices) at the July 4th presentation in front of Stimson Hall was bought. If anyone is interested in our newly-renovated production room, please stop by or call one of the names listed above.

Respectfully submitted,
Greg Diehl

ANNUAL REPORT OF THE GRAY PUBLIC LIBRARY

prepared by Melanie Coombs, Town Librarian

Total circulation: 30,593	Interlibrary loans: 497
New patrons: 444	Volunteer hours: 2,316.75
New books: 1,191	Reference questions: 627
Reconversion: 7,430	Programs: 46 (856 patrons)

Librarian's report

The Gray Public Library serves a patron community of 4,460 people. The mission of the Library is:

"...to provide books and related materials that will assist the residents of the community in the pursuit of knowledge, information, education, research, and recreation in order to promote an enlightened citizenry and enrich the quality of life."

The Library provided many services to Gray during the past year in order to achieve this objective. The services provided include:

1. InterLibrary loan (borrowing books from other libraries to meet the needs of our patrons)
2. Readers' advisory (the staff is required to have a working knowledge beyond the use of reference materials in order to recommend works of fiction and non-fiction)
3. Reference service (assisting patrons in finding specific pieces of information)
4. Bibliographic instruction (teaching patrons how to use the Library efficiently)
5. Children's programming (story hours and special events)
6. Adult services (programs aimed at adult audiences)
7. Timely response to patron needs (purchasing books and materials requested by our patrons)

The staff of the Gray Public Library consists of three paid employees and, on average, 15-20 volunteers. A major achievement of the past year was to raise professionalism in the Library. This was accomplished through the concept of total quality management. Each staff member or volunteer had a specialized duty which they alone were responsible for. This increased accountability and productivity throughout the GPL's work force. In addition, it allowed us to focus on another goal, which was computerization of the Library's materials.

In total, 7,430 books were recorded in the Library's computer database. Areas of the Library that are now in the computer are: fiction, children's,

Maine, and large-print. These figures do not include magazines, new materials or miscellaneous reference materials also added to the system. The Library anticipates concluding this project in FY 1997-1998, in preparation for computer updates and patron access in FLY 1998-1999. Currently, non-fiction 950s and biographies are being retrospectively converted to computer records.

A focus of the Gray Library was to provide more fiction and picture books to the population, and to get them on shelf quickly. On average, new books and materials were catalogued, processed and placed on shelves within one week. This is crucial with best-sellers and contemporary fiction and increased circulation of the Library. In addition, a more efficient overdue procedure implemented this year has returned books more promptly to the shelves.

Donations of good quality books and materials (videocassettes and audio books) were a tremendous asset to the GPL during past year. Hundreds were added to the overall collection, which increased offerings, especially in the audio-visual area. The Library also made use of Maine State Library free Large Type loan service. Twenty to sixty different titles were made available to our visually-impaired patron population. This service has become popular within our community, and many special requests have been filled.

The Gray Public Library received two grants this past year. The Maine Friends of the Libraries Organization granted the Library a small stipend to begin a "Books for Babies" program at the Library. The program is designed to get parents reading to their children from day one, and to make babies and small children welcome in the Library. The GPS's program began in April with six families in attendance. The second grant received was part of the PUC/Nynex settlement, which is establishing a statewide on-line library network with access to the Internet and World Wide Web. A computer has been purchased for the network, and on-line services will be available to the public within FY 1997-1998.

Programs offered over the past year included an antique marble show; a llama; birds of prey; Shemora, a local singing group; and several story times by Kathy George, a Library volunteer. The small meeting room was used several times by different local nonprofit organizations this year.

Volunteers are essential to the survival and health of the Gray Public Library. Their contributions have included computerizing catalog records, shelving books, process materials, preparing crafts, telling stories, etc. They continue to be a backbone of the Library and an asset to their community.

Finally, the Gray Public Library staff, volunteers, friends and trustees will continue to provide friendly and efficient community service to the people of Gray.

GRAY HEALTH COUNCIL

The Loan Closet kept at the Public Safety Building has had another busy year. Our equipment includes commodes, walkers, canes, crutches, wheelchairs and two hospital beds, including side rails (if needed); we also have a Geri-Chair.

Well Child Clinics are held on the second Wednesday of the month at the Congregational Church Parish House on Brown Street. These clinics are very well attended, and usually run from 9:00 A.M. to at least 4:00 P.M.

W.I.C. is on the second Thursday of the month at the Congregational Church Parish House. This also starts at 9:00 A.M. and lasts until about 4:00 P.M.

The flu clinic for adults 18 years and older is held on the third Tuesday of October; this clinic served well over 100 residents. This is also held at the Congregational Church Parish House on Brown Street.

Blood pressure tests are being done at the Senior Dining Center, Finney Hall, at St. Gregory's Catholic Church on the North Raymond Road, in Gray.

May I take this opportunity to thank the families who have donated some of the articles named above for our use? Without their thoughtfulness, we would not have as many things available.

Our thanks to Fire and Rescue for allowing us to use a corner of their basement at the Public Safety Building, and to all our volunteers who assist at the clinics. Thank you again.

Respectfully submitted,
Agnes Stansfield, Chair

DRY MILLS SCHOOL HOUSE

We are beginning to see the light. The desks are finished, as is the table for School Master's Desk; tables for inkwells, quill pens, tin cups and so forth are finished. We are working on a four-panel door and windows above it.

Now we are ready for a work panel to do the windows, clean the floors and place and anchor the desks.

We need a "handicap" sign and post. Plants have been donated for the outside, but we need help to plant them. We also need a truck to haul off trash.

The School House is already on the National Register, but we would like a formal dedication by Earle Schuttleworth. We dedicated the School House on September 27, 1997.

Mae Beck
Chair

GRAY HISTORICAL SOCIETY

Our members are interested in the history of Gray. We would like others to join us, and become aware of the history around them. The meetings are held each month on the second Wednesday, at 7:00 P.M., at the Gray Public Library. (This change was made because the Library is handicapped-accessible.)

GHS's Museum is located on the second floor of Pennell Institute. The public is welcome to visit the Museum during National Museum Week in June, and during "Open House", which is on Alumni Reunion Day. You are welcome to call the curator for a special appointment to see the museum or to do research. School children and adults have been given special tours and special programs on request this year by our curator, Margaret Sawyer.

The Historical Society sponsored several programs this past year. They are as follows: slides show on Iceland, by Barbara Randall; opened the Museum on National Maine Museum Day in June and on Alumni Day in July. The first Samuel Mayall Day, on Sunday, June 29, attracted a goodly crowd. The second annual Christmas Tree Lighting ceremony in front of Gray's Town Hall in November was rained out. We closed the year's events by having a picnic on July 14 at the top of Quaker Ridge.

The Society continues to assist in support of the Dry Mills School House restoration. The interior is ready for desks, books and artifacts. The committee would appreciate donations if you have any such items. This past year, the Society has become concerned with the proposed moving of the Civil War Soldier's Monument. We encourage the Townspeople to continue your help with the many needs of this project. Getting involved with such projects is certainly one way to appreciate our historical values and the purpose of our Society.

There are still Woolen Mill T-Shirts available from members of the GHS, if you wish to purchase one or two. The proceeds helped to fund the Samuel Mayall Day. Plans are in the works to have a second Mayall Day. If you would like to help, or have suggestions, please let us know.

The Gray Historical Society attends many informative meetings throughout the year, pertaining to the organization and the protection of materials and artifacts. We are members of S.C.O.R.E., a nonprofit historical management organization in Southern Maine.

Our dedicated members continue to inventory the Society's collections of articles that have been donated through the years. If you have any photos or items concerning Gray, please think of the museum and call us.

This year's officers are: President, Louise Knapp; Vice President, Mae Beck; Secretary, Helen Taylor; Treasurer, Gerald Kimball; Historian/Curator, Margaret Sawyer; Financial Secretary, Helen Davis.

The Historical Society thanks all who continue to support our programs.

Respectfully submitted,
Louise Knapp
President of GHS

GRAY PARKS & RECREATION DEPARTMENT

It is with great pleasure that I submit the annual report of the Parks & Recreation Department.

Parks & Recreation has continued trying to keep pace with the growing needs of the community for more recreational opportunities. The need for recreation and leisure time activities for adults and children has increased dramatically over the past few years.

In keeping with this demand, the urgency has been met with the addition of an **Assistant Recreation Director** (part-time). Michael Dehetre's main responsibilities will be supervision of evening and weekend activities and programs at Newbegin Community Center, and the programming and supervision of youth programs, such as the Youth Soccer and Youth Basketball programs. This will allow the Director to offer a wider variety of new and exciting programs to all residents.

We have also accomplished our goal of making yearly additions to the facilities surrounding Newbegin. This past year, we constructed and outdoor **volleyball court** behind the school maintenance building. This would not have been possible without the help of the S.A.D. #15 School Board. We continue to work well together, and the unity between Town and School Department is very much present.

Wilkie's Beach had another fine year, with a majority of the landscaping in the parking lot taking place. The final touches to this project will be scheduled for this fall. The season was busy, due to the weather conditions, and, with the exception of some vandalism, the beach staff did a fine job handling all of the demands. One of the changes we would like to make is to hire 2 full-time staff people to manage the beach on a full-time basis (9:00 A.M. to 8:00 P.M.).

This **Summer Programs** included gymnastics lessons; volleyball camp; Patriot soccer camp; Major League soccer camp; karate kamp; pickup baseball; men's pickup softball; tennis lessons; Red Cross babysitting; adult beach volleyball; and Little Lady Patriot basketball camp. The **Day Camp** was very successful, and we again increased our daily registrations to 55-60 children (one week we registered 75 children). The demand is there, and in the future, we may possibly expand to two locations and increase our program from 6 weeks to 8.

Newbegin Community Center will be having a facelift this coming year. The heating system will all be upgraded; new windows installed in the gym; and walls insulated in various parts of the building. Fresh paint

will be applied to the front of the building, gym walls and recreation room. Also, the entryway will be landscaped. I am very excited about these improvements, and hope that we can continue with the renovations.

I would like to thank the Gray Town Council for their support and vision. The S.A.D. #15 was very supportive in allowing for expanded facilities on their property, and the Gray Parks & Recreation Committee, for their continued expertise and guidance. Special recognition should also be given to all of the instructors, coaches, part-time staff, and the volunteers who actually spend countless hours supervising and programming the activities that we offer.

We are always eager to hear from residents, and encourage everyone to make suggestions, volunteer their time and talents, and become involved. With the backing of Gray residents, local businesses, civic groups and schools, we can make Gray the best possible place to live.

Respectfully submitted,
Dean M. Bennett
Parks & Recreation Director

DEPARTMENT OF PUBLIC WORKS

It is with great pleasure that I submit to you the Annual Report of the Department of Public Works.

Public Works had another very busy summer. The major reclamation project was one mile of the Weymouth Road. 12,300 square yards of the road were reclaimed, and then surfaced with 1,369 tons of hot bituminous concrete. Other roads were resurfaced as follows: Brown Street, .15 mile; Egypt Road, .85 mile; Wayne Avenue, .17 mile; Florence Avenue, .20 mile; and Gray Park, .50 mile.

This led to a total of 4,2345 tons of hot top installed on Town ways. After installing shoulders to the above-mentioned roads, we spend the rest of the late summer and early fall maintaining the many miles of our drainage systems.

Winter hit us hard again for the second straight season, but this time, it was ice that affected us, unlike the hundred inches of snow the season before. Storms starting in late November, and ending in late April, led to over 50 inches of snow and 40 inches of ice. This resulted in 35 plowing and sanding operations, which led to 9,332 yards of sand, 1,278 tons of salt, and 1,494 gallons of calcium being used.

Our short range plans are still to upgrade the infrastructure, especially our gravel roads. We are hopefully looking forward toward a Capital Improvement Program to accomplish this, as well as a 3-bay addition to the Town garage; building a sand/salt shed, upgrading our communication system, and adding a cement floor to our metal pole barn.

We also replaced our 1986 John Deere 410 Backhoe with a 1997 Cat 426 Backhoe; our John Deere hoe was moved to the Transfer Station, where it will still serve a very special function.

The Transfer/Recycling Center continues to prosper. Our waste-to-recyclage tonnage ratio continues to improve. In 1995 and 1996, our recycling rate was 45%--much higher than the state's expected average of 35%. At this time, I would like to thank all the volunteers and members of the Solid waste Committee, who volunteer countless hours to continue to make our operation successful. I would also like to thank all the citizens of Gray for their recycling efforts and I strongly encourage them to continue.

I would also like to take this opportunity to thank Chief Barton and the Public Safety Department for the many assists during the past year. I also would like to thank the Sheriff's Department and State Police for their many assists. Also a big thank you to all citizens of Gray who volunteer their time to serve our departments, and all the citizens who show courtesy toward us while we continue to improve the safety of our Town ways. And last but not least, Dottie, Meredith, Denise, Donna, Helen and Cathy, whose constant support makes my job so much easier.

Respectfully submitted,
Steve LaVallee
Public Works Director

PLANNING BOARD

Over the years, the Town has done a fine job of refining and defining, revising and codifying its land use ordinances. Those laws say what can and cannot be done on your property (a restriction which not everyone likes), and what can and cannot be done on the property next to you (a restriction which most people like). The Planning Board oversees certain land use matters as defined by the ordinances. It is not a political body--it cannot enact regulations, establish policy, or make its decisions by a majority vote of the citizens. Instead, its responsibilities are to review development projects to ensure adequate consideration of the environment, safety, compliance with Town standards, and to minimize any negative impact on adjacent properties and the community. Our motions can often involve long lists of conditions related to such issues as lighting, parking, drainage, landscaping, traffic, erosion, signage, emergency access, and subsurface waste disposal.

The Planning Board had a busy year, and approved the following applications: Pine Tree Telephone Company telecommunications storage facility; Miller Refrigeration Company addition; True Value Hardware

addition; McDonald's Corporation restaurant; Dunkin' Donuts Shop; Kimball's Auto Repair Garage addition; Gray Parks & Recreation outdoor volleyball court; Cyr's Auction Gallery addition; Tee-Em-Up Golf Driving Range; Better Box Company building; Sanborn's Plumbing & Heating building; Trolley Car Place apartment complex; RCA Construction office facility; Wintergreen Estates, Lithium Woods, Forest Glen and Gravestone Settlement II subdivisions; 16 Shoreland Zoning applications; and 18 Miscellaneous items.

Two veteran members resigned this year--Al Palmer and Denny Denham. Special thanks to these volunteers for their years (8 each) of service to the community. Their experience and expertise genuinely benefited the Town. Also, thanks to Dick Cahill, Town Planner, for his thorough preliminary coordination and presentations of projects for Planning Board review.

The majority of our applications provide for public hearings, and it always helps the Board to receive extra input when reviewing a development proposal. We hope you will watch The Gray News for notices of Planning Board agendas, and feel welcome to attend those meetings to ask questions and offer suggestions.

Respectfully,
Gail P. Walker

PUBLIC SAFETY COMMITTEE

The Public Safety Committee has been/is working on/involved with several items this past year.

One of the major projects that we hope we finished this year was the road naming and numbering. This project has been going on about 2 years with the naming of all private roads with 2 or more houses and then assigning an appropriate house number to all the houses. This is a continuation of a project of about 10 years ago; however, this time it was in preparation for the statewide E-911 system. Our work on this item should be done, as we've turned everything over to the Town Office.

The committee has also been working with the Fire Department this past year on the installation of dry hydrants. To date, none have been installed; however, we have the material for five of them. We've managed to get some items donated (the hydrant part that sticks out of the ground) from both Portland and Auburn Water Districts. Contact has been made with the National Guard for their assistance, and all looks promising at this time. Several local contractors have been contacted about assisting with installation; that result has also been promising. There have been 22-25 locations selected to receive hydrants, and all have their paperwork complete. The intent is to install at least 5 per year, and will be ongoing for the next 3-5 years--maybe longer.

We've also been working with S.A.D. #15 on shelters for use during storms or other emergencies. This has been a very slow project, and unfortunately we are not as far along as we would like. Therefore, this will be an ongoing project.

In harmony with the Sheriff's Department and S.A.D. #15, there was a Drug/Alcohol presentation at the Middle School open to the community.

Our newest project is looking at the Police protection in Gray. This was from the comprehensive plan update. We have just started, but have had a meeting with the Police Chief from Cumberland, and we have been presented with a report by a consultant for another town. We've only just begun on this one.

Respectfully,
Public Safety Committee

COMMUNITY ECONOMIC DEVELOPMENT COMMITTEE

1996/97 was a busy and exciting (eventful) year for the Community Economic Development Committee. We acquired two additional committee members, Lynn Olson and Karen Cocks. Our most significant achievements during the year involved the preparation of the Tax Increment Financing (TIF) guidelines, which the Town Council adopted in September, and review and negotiation of a TIF agreement with Northbrook, which the citizens adopted at a Town Meeting held on March 15, 1997.

Next year, the CEDC hopes to review additional TIF applications, develop informational packets regarding the Town of Gray, and to promote projects that will bring additional high-quality jobs to Gray.

Members:	Ralph Wink, Chair	Term	7/98
	Donnell Carroll, Vice Chair		7/99
	John Goosetrey, Secretary		7/98
	Lynn Olson		7/99
	Karen Cocks		7/00

ORDINANCE REVIEW COMMITTEE

In the past fiscal year, the Ordinance Review Committee has not only worked to adjust present ordinances to better represent the needs of the people and to be more in accord with the comprehensive plan, but also developed two new sections of ordinance dealing with phosphorous

control and marine refueling.

The phosphorous control ordinance was developed with the help and guidance of the D.E.P., Portland Water District and the area Lake Associations, in response to the rapid and sometimes unexpected deterioration of water quality seen in some Maine lakes as the result of increased levels of phosphorous. It was felt that a phosphorus-caused algae bloom here in the Gray water bodies of the magnitude seen elsewhere would have devastating effects on the usability of the resource, property values and Town tax base. We felt it was an important enough issue, especially here in Gray, where so much of the Town is in a watershed, to warrant some study. Data on the present and past water quality of area lakes, soil classifications, lake flush rates, other lakes' phosphorous experiences, and the habits and movement of phosphorous was analyzed. Other towns' ordinances, Cumberland County Soil and Water Conservation's Best Management Practices for phosphorous control, and D.E.P.'s recommendations were taken into consideration in the development of our own phosphorous control ordinance.

As yet, this ordinance has not been enacted; however, on site testing of the ordinance operation is presently going on to assess ease of use and enforcement techniques. Legal issues brought up by the Town's attorney are being addressed, and we expect to have the ordinance adjusted and sent to Council within a couple of months. The Lake District revision and recommendations done this past year also have not been sent to Council, as we felt that these two ordinances related to one another and should be looked at simultaneously.

The marine refueling ordinance was developed in response to a request by a Town resident for use of their property to refuel boats on Little Sebago. Many lakes in the state do have refueling facilities available to boaters. We studied their ordinances, and requested information about spills and contamination. We checked into state and federal laws, as well as insurance requirements governing this use. We found that refilling the fuel tank of a boat with portable gas cans while the boat was sitting in the water actually had a higher rate of spill possibility than a controlled single-point refueling station. Considering this, we felt the use should be allowed with stipulations. Cooperation and information provided by the application in relation to equipment and its use, as well as explanation of state and federal guidelines for safe installation of this type of facility, helped in the development of the ordinance. We felt the final draft sent to Council provided adequate safeguards for a reasonable use on a water body of the Town, and would reduce the present contamination of these water bodies.

In addition to the development of these two ordinances, the committee has reviewed and responded to request for changes in the ordinances of the Town coming from Town residents, Town Council, the Town Planner, C.E.O. and the Planning Board. We are happy to report that in almost all cases, after careful consideration of the request and its compatibility with the Town's comprehensive plan, impact on surrounding properties and other ramifications, recommendations were made and passed to Council, most of which have been adopted. Some of the issues looked into were home occupations, back lots and rights of way, rental storage facilities, site plan review drawings and drive-throughs.

In the course of our normal review process, we also went through the VAP, AOE, WH1, WH2, Lake and RRA Districts to make adjustments in uses, lot sizes and wording necessary to clear up areas of confusion. While going through the zones, many definitions of items referred to in the ordinances were reworded, and several new ones added.

In January, we began working on Design Standards for the Town, at the request of the Town Council and the business community. A survey questionnaire was developed in relation to Design Standards, and printed in The Gray News, to try to get a feel for the desires of the community. Unfortunately, a low response rate did not give us as much information as we had hoped for. We have proceeded, however, to review and discuss this issue, study the legal aspects, ask for input from GAB, the Planning Board, and other towns, and at this time have nearly completed the project. We should be having a workshop with Town Council to address Design Standards sometime in August.

Our direction and goals for the 97-98 year will begin with completing Design Standards. From there, our next major push will be to work out the remaining questions the phosphorous control ordinance, and send it and lake district to Council for review. While this is going on, we will work to develop definitions and zones for some uses that have not been formally in the ordinances before, such as public assembly and auto dealerships. We will also be looking into commercial day care centers, the state licensing requirements, size, location, types of use and a proper definition. The marine refueling ordinance will be revisited to clarify issues that have come up in its use. Review of the subdivision ordinance is on the agenda, and shoreland zoning will be looked at this year as well. If possible, I would like to address our building code, which no longer reasonably represents today's building methods or materials. And, of course, we will be looking issues brought before us by other committees, the Planning Board, Town Council, C.E.O., or Town residents.

I would like to add a word of thanks for the help given to this committee by Town Planner Dick Cahill. He provides us with a wealth of knowledge, information and experience, which has been essential to our ordinance development and revision process.

Respectfully submitted,
Scott Lowell
Ordinance Review Chair

PENNELL INSTITUTE ALUMNI ASSOCIATION

It has been a busy year for P.I.A.A. When the last Town Report was published, the Pennell Clock restoration project was just getting underway. Today, the bell is again tolling the hours, as it did for so many decades. It is a wonderful sound.

The enthusiastic and generous support of Pennell graduates, friends and Townspeople was heartwarming. Their gifts, along with some grants from outside sources, resulted in the successful conclusion of this worthwhile project. A total of \$50,000 was raised, and the bell tolled the hours for the first time in many years at the dedication ceremonies on Alumni Day, July 19. It was a thrilling climax to the day.

Our sincere thanks go out to Donna Pollard Hill, class of 1959, who steered the project so ably, and to all who worked so hard to bring the project to a successful conclusion.

We especially thank the family and friends of the late Burchard Dunn, class of 1953, whose loss has been so keenly felt by all Gray residents and fellow alumni. A substantial donation was made to the project in his memory.

Alumni Day was busy and rewarding, with a large attendance at the clock ceremony, business meeting and the dinner that followed. It showed that there is still support among our members, and ties to old P.I. are not forgotten.

Unfortunately, time has taken its toll on the old building itself. The wood trim in the tower area is in desperate need of repair. Little has been done for many years, and the neglect is coming up to haunt us. Our next challenge is to raise money toward the necessary repair to the tower. We have that the alumni members and the community will support this need as they did for the clock.

Remember, Pennell Institute has been placed on the National Register of Historic Places. That honor brings with it the responsibility of the Townspeople of Gray, as well as the Pennell Alumni, to care for this treasure.

Please be generous when the call comes for your support. Let's continue to show pride in "our Town" by being good stewards of our heritage.

Respectfully submitted,
Margaret Sawyer
Wilma Wilkinson, Co-Chairs

REPORT OF THE MAINE STATE POLICE

	96/97	Arrest on Warrant/Summons Issued	30
TOTAL INCIDENT REQUESTS:	1029	Criminal Trespass	2
Criminal Investigation	199	Juvenile Runaway	4
Traffic Enforcement	380	Probation Violation	1
Other Investigation	440	Protection Order Violation	1
Drug Investigation	10	Truancy	1
CRIMINAL INVESTIGATIONS:		TRAFFIC ENFORCEMENTS:	
Assaults	10	Driving Under The Influence/Alcohol	37
Burglaries	30	Pedestrian Complaints	13
Thefts	38	Accident Investigation:	
Motor Vehicles Thefts	5	Fatality	0
Motor Vehicles Recovered	1	Personal Injury	28
Negotiating a Worthless Instrument	24	Property Damage	80
Stolen Property/Possession	1	Unfounded	10
Criminal Mischief	24	Non-reportable	48
Criminal Sex Offenses	5	Late Report	13
Drug Cases	10	Traffic Enforcement Requests	64
Domestics	2	Abandoned/Towed Vehicles	22
Disorderly Conduct	4	Direct Traffic	4
Harassment	8	Aid To Motorist	19
Threats	6	Habitual Offender	2
Possession of Explosives	1	Reconstruction	1
Commercial Vice	1	Escorts	3
Cruelty to Animals	1	Relays	2
Illegal Transportation/Alcohol	2	PUBLIC SERVICE REQUESTS:	
Suspicious Investigation	42	Alarms:	
Missing Person	5	Bank/Unfounded	1

Residence	19	Lost/Found Articles	4
Business	37	Aid Or Referral To Other Agencies	21
Non-criminal Investigation	221	Assists To Sheriff's Department	29
Public Service Requests		Referrals From Gray Dispatch	5
Public Speaking	1	Medical Assistance	3
K-9 Calls And/Or Demos	4	Attempt to Locate	59
Other	19		

REPORT OF THE GRAY CEMETERY ASSOCIATION

JULY 1, 1996 - JUNE 30, 1997

CASH ON HAND JULY 1, 1996	\$ 7,169.73
RECEIPTS:	
INTEREST, FLEET BANK	\$ 2,014.52
INTEREST, KEY BANK	788.42
GRAVE OPENINGS	4875.00
SALE OF GRAVES	6,600.00
TOWN OF GRAY, APPROPRIATION	4,500.00
TOWN OF GRAY, INTEREST	3,701.00
INTEREST, FLOWER FUND	110.76
	\$22,590.36
TOTAL	\$29,760.29
DISBURSEMENTS:	
PAYROLL	\$ 5,369.37
PAYROLL TAXES	1,899.00
WORKMEN'S COMPENSATION	811.00
CLARK ASSOCIATES	100.00
GAS/OIL/SUPPLIES	562.33
EQUIPMENT HIRE	4,770.00
HOMESTEAD BUILDING SUPPLY	485.51
KEY BANK, INDESTMNT	780.00
REIMBURSEMENT, LOT EARLE WILSON	50.00
	150.00
	\$14,977.21
BALANCE, JUNE 30, 1997	\$14,783.08

TRUST FUNDS:	
FLEET BANK	\$32,876.83
KEY BANK	\$18,695.00
FLOWER FUND	\$ 2,400.00
EGBERT ANDREWS FUND	\$551.52
KEY BANK SAVINGS ACCT.	\$1,275.59
NEW LOTS:	
JOSEPH MANLEY	HELEN M. GRAY
RAYMOND/PEGGY LEIGHTON	SHERMAN/DONNA HILL
DONALD MCKEEN	ANDREW ASH
NORMA KENYON	DAVID FINOCHETTI
TERESA/DAVID CRAFT	LINDA CARTER
PETER/EUELYN CARR	ANNA/ANDRGEJ ROLNIK
GEORGE/IRENE PARKER	TERRY/SHIRLEY WILKINSON
PAUL/MARY REDLON	

BURIALS 1996

RICHARD GARY	ANTON SWANSON
HERBERT E. RONCO	ERVIN KEENE
ELEANOR BARKER LORING	ARTHUR B. SHERWOOD
LEONARD W. DOUGHTY	EDITH CRAFT
MARY ELIZABETH SKILLING	HEINZ WIESENER
HERBERT STROUT	MAYNARD J. GAGNE
IDA S. MYSKA	NEAL H. MOREY
VINCENT CATANIA	M. HOPE ROBINSON
CAROL WILLIAMS	MARGARET D. PINKHAM
KENNETH LEWIS	RAYMOND LEIGHTON
MONICA HEIM	EDWARD SHANAHAN
WILLIAM E. CARR	MARGARET ANKETELL
WILFRED LEE THURLOW	CHARLES A. DOUGLASS
VERNON PLUMMER	MAXWELL L. PHINNEY
CHESTER P. MAXWELL	HANK WILLIAMS MAHAR
IRENE BUSH	BONNIE LEE SEYMOUR
KENNETH E. SANBORN	ISABELLE K. MANSON
PETER CARR, JR.	GEORGE I. PARKER
STELLA MAE LATHAM SWININGTON	BURCHARD A. DUNN
ANNA D. MARSDEN	BERENICE HALL
BERNICE E. HARMON	ROLAND VERRILL, SR.

~ Deaths ~

Alling, Albert H.	11/19/96
Bagdziewicz, Joseph	7/29/96
Baxter, Wyman	03/30/97
Brown, Lila	12/04/96
Bule, Everett R.	10/08/96
Cromwell, Harold F.	01/26/97
Crozier, Robert H.	01/08/97
Curtis, Lois A.	10/17/96
Doyle, Danylle J.	01/06/97
Dunn, Burchard A.	10/11/96
Files, Hazel M.	12/14/96
Finocchietti, Carol B.	05/14/97
Foster, Merl B.	01/20/97
Gates, Thomas H.	02/02/97
Gerrish, Thelma A.	04/24/97
Guenard, Zuela J.	10/10/96
Hall, Berenice M.	10/27/96
Harmon, Bernice E.	11/07/96
Harmon, Cecelia N.	02/27/97
Hepburn, William G.	08/24/96
Jensen, Josephine	09/25/96
Kilby, Dexter C.	11/12/96
Kingsley, Richard C.	04/25/97
Leeman, Lawrence	03/24/97
Lizotte, Roger V.	12/09/96
Mahar, Hank W.	07/31/96
Mains, Robert J.	01/24/97
Manley, Joseph E.	02/18/97
Marriner, William S.	05/12/97
Maxwell, Chester P.	07/27/96
McCann, John F.	01/02/97
McMullen, Mildred L.	12/17/96
Murphy, Frank R.	12/20/96
Parker, Beverly L.	03/04/97
Parker, George	10/02/96
Partridge, Harold	06/27/97
Phinney, Maxwell L.	07/21/96
Pickens, Doris	10/11/96
Pierce, Alice	06/20/97
Prince, Kathryn S.	01/20/97
Pulcifur, Edith L.	05/12/97
Quimby, Wendell O.	05/07/97
Rolnik, Anna	06/16/97
Russell, Lillian	06/25/97
Sanborn, Kenneth E.	08/29/96
Symour, Bonnie L.	08/16/96
Smith, Dolores E.	07/21/96
Swinington, Stella	10/08/96
Walker, John J.	02/13/96

UNPAID PERSONAL PROPERTY TAXES

NAME	1989	NAME	1995
Credit Corp	15.60	Howell's Gun Shop	15.50
Gray Rental, Inc.	133.20	Lapoint Daniel	186.00
Holmes Johnny	120.00	McKeen TJ & Sons	1078.80
Howell's Gun Shop	18.00	Steeves Janet	31.00
Tilcon of Maine	271.20	TOTAL	\$2,478.31
TOTAL	\$558.00	NAME	1995
NAME	1991	Copelco Credit	70.27
Allen Studio	23.34	Delete	11.30
Gelco Space	36.57	GBI Investments	9.84
Goode Maxwell R.	2.33	Gray Dove Printing	550.68
Gray Rental, Inc.	94.92	Gray Rental Inc	172.26
Holmes Johnny	85.58	Griffin Vernon A. IV	21.18
Howell's Gun Shop	13.23	Holmes Johnny	155.32
Lapointe Daniel	93.36	Howell's Gun Shop	14.12
Steeves Janet	15.56	Lapointe Daniel	169.44
Incredible Deli	108.14	Lolley's Inc.	165.20
TOTAL	\$473.03	TOTAL	\$1,339.61
NAME	1993	NAME	1990
Atlantic Color Lab	181.21	Holmes Johnny	156.20
GBI Investment	21.70	Howell's Gun Shop	23.43
Gray Dove Printing	604.50	Steeves Janet	26.55
Gray Rental	189.10	TOTAL	\$206.18
Holmes Johnny	170.50		

NAME	1992	NAME	1997
Allen Studio	48.60	R P Morrison Builders	23.55
Goode Maxwell	4.86	Sevee Maher Engineer	360.31
Gray Dove	2.91	Southwind Millwork	218.23
Gray Rental	197.64	The Fitch Company	73.00
Holmes Johnny	178.20	Web Electric	10.20
Howell's Gun Shop	27.54	Wilson Michael	533.80
Lapointe Daniel	194.40	TOTAL	\$3,402.02
McKeen TJ & Sons	850.97	NAME	1997
Steeves Janet	32.40	A T & T	4.71
Incredible Deli	225.18	Adonay Vending	69.08
TOTAL	\$1,762.70	Aloha Leasing	10.71
NAME	1994	Ascom Hassler Mailing	25.12
Atlantic Color Lab	347.20	Bachman of Maine	60.78
Copelco Credit Corp.	8.74	Delightful Mess	30.55
Delete	6.20	DMS Inc	139.73
GBI Investments	18.60	Fonda E Lorenz	8.63
General Elect. Cap. Co	8.21	G-NG Animal Hospital	31.40
Gray Dove Printing	604.50	GBI Investments	20.41
Gray Rental Inc.	189.10	Gray Dove Printing	612.30
Griffin Vernon A. IV	23.25	Gray Electronics	103.62
Holmes Johnny	170.50	Gray Manor	16.54
Howell's Gun Shop	15.50	Gray Precisions Produ	777.15
Lapointe Daniel	186.00	Gray Rental Inc.	191.54
Lolley's Inc.	181.35	Greg's Auto Body	139.73
Northstar Leasing	1.49	Griffin Vernon A IV	23.55
Steeves Janet	31.00	Holmes Johnny	172.70
TysecO Office Products	9.17	Howell's Gun Shop	15.70
TOTAL	\$1,800.81	Keites Curtis S	43.17
NAME	1996	Lolley's Inc.	183.69
Bachman of Maine	2.99	Misco Maint & Supply	610.73
Bernardini Anthony	28.26	Morrill George	4.71
GBI Investments	10.20	North Cove Design	102.05
Gina's Pizza	128.74	Outdoor Pow-R-Plus	13.34
Gray Dove Printing	612.30	Panda's Express	15.70
Gray Electronics	51.81	Passive Power Product	137.98
Gray Rental Inc.	191.54	Portland Broadcasting	1903.62
Griffin Vernon A. IV	23.55	Scissor Hands	54.95
Holmes Johnny	172.70	Sevee Maher Engineer	360.31
Howell's Gun Shop	15.70	T-Ja's Ice Cream	109.90
Icon Cash Flow Partner	89.49	The Clip Shop	4.71
Kassbohrer All Terrain	381.51	The Fitch Co	146.01
LaPointe Daniel	188.40	Towne Lyne Restaura	82.42
Lolley's Inc.	183.69	TysecO Office Products	32.97
North Cove Design	102.05	Watson Wallace	39.25
		Web Electric	20.41
		Wilson Michael	533.80
		TOTAL	\$3,402.02

UNCOLLECTED TAXES 1995 AND PRIOR

NAME	1995	1994	1993
Bane Brent R	292.74		
Cardona Michael	1184.67	1267.90	240.91
Cleaves Philip	505.81		
Daggett Charles III	28.24	6.20	6.20
Dale Mark E	213.49		
Driscoll John	306.40	187.55	177.31
Gerardo David Michael	275.34	201.50	
Holmes Susan L	511.14		
Lewis Susan J	1049.12		
Lucarelli Bruce F	1195.96		
Randall Llewellyn	477.26		
Randall Llewellyn	498.94		
TOTAL	\$6,539.11	\$1,663.15	\$424.42

UNCOLLECTED PROPERTY TAXES

NAME	1996	NAME	1996
Allen Danford Sr	1242.32	Grant Ruth	1414.57
Bane Brent	620.15	Graves Kelley L	1869.87
Bellavance Zachary	1111.56	Hale Robert W	471.00
Chase Farms Cider	612.30	Holmes John	871.35
Cleaves Philip	888.62	Holmes John M	120.89
Copp Howell	3471.27	Holmes Johnny	802.27
Cote Richard	15.04	Holmes Susan L	568.34
Dale Mark E	582.47	Johnson Stephen	687.66
Davis Robert	591.89	Jones Roger L	874.49
Drouin Sarah E	714.68	Jordan Steven M	263.65
Dudley Nathaniel	896.69	Jordan William H	684.52
Fenderson Nancy	1202.53	Judkins Daniel L	480.42
Foley Maurice G	295.94	Koch Judith	134.88
Fraser Holly	45.53	Leavitt Earl G	1904.41
Gorham Acres Inc.	17.56	Lewis Susan J	1166.51
Grant Ross	360.70	Lucarelli Bruce F	1329.79
		Maceachern Robert W	334.41

Maceachern Robert W	1885.09	Sawyer Jeffrrey T	2727.09	Humphrey George L	\$671.96	Robson Paul B	\$1,255.21
Mains Robert	244.29	Shaw Weston A	992.24	Humphrey George L	\$1,246.58	Rodway David J	\$16.69
Maloney John	103.62	Shaw Weston A	337.55	Irace Frances Joanne	\$1,207.33	Rodway James A	\$403.49
Mazerolle Allen P	1378.46			Jewett Pleam	\$474.14	Rogers Christopher	\$240.21
McGraw Walter	354.82	Small Kenneth	276.32	Johnson Ann E	\$398.24	Ross George E & Margaret L	\$5.79
McLean John A	1179.07	Sutherland Laura	181.33	Johnson Edward M	\$1,474.23	Ross Sandra	\$1,238.73
McLeod Peter J	1409.86	Tarling Walter E Jr	252.12	Johnson Stephen F	\$1,375.32	Rowe Peter	\$81.93
Miller Yvette	1598.26	Tyburski Thomas J &	501.67	Jones Roger L	\$874.49	Russo John G	\$270.04
Moore Stephen B	1550.41			Jordan Steven M	\$2,312.61	Sailor George E	\$855.65
Morgan Robert D	1075.45	Washburn Janet	7.27	Jordan William H	\$684.52	Salvetti Michel Hayes	\$2.03
Morrill George R	210.01	Wetmore Steven J	824.25	Judkins Daniel L	\$471.00	Sanborn Michelle M	\$827.53
Noyes Kyle T	208.04	White Bradford J	1690.89	Kelly Julie A	\$47.46	Sawyer Jeffrey T	\$2,727.09
		Whit Ralph A	254.92	Kennedy Gregory A	\$708.38	Sawyer Jody L	\$1,279.55
Oddo PHillip	620.11	Whitney Todd C	1461.67	Kennedy William D	\$373.95	Schend Robert	\$232.36
Perry Kenneth A	94.20	Williams Frederic W	1680.76	Key Bank of Maine	\$1,856.88	Schulz Greg	\$16.93
Petersen Peter J	497.69	Wing Colleen A	1120.98	Kinney Fred T	\$734.76	Scott Mark A	\$649.19
Randall Llewellyn	530.66	Wood Richard	542.66	Kinney Fred T	\$781.07	Security National Partners	\$1,029.92
Randall Llewellyn	1860.45	Woodbury Jeffrey A	872.92	Koch Judith A	\$1,084.87	Shaw Tami Jo	\$671.96
Richards William	1213.61	Woodbury Jeffrey A	365.81	L.D. Associates	\$175.84	Shaw Weston A	\$992.24
Richardson Pamela H	1004.80	Zegourds Vinal O	1207.33	Labrecque Albert R	\$376.01	Shaw Weston A	\$337.55
Rodway James A	80.92	TOTAL	\$59,315.92	Lacy Carl E	\$441.38	Shedlarski Thomas R	\$420.55
Russo John G	270.04			Lafleur-Whitmore Penny J	\$1,748.98	Sico John R	\$777.15
				Larrivee Martha	\$825.82	Sico Maria A	\$624.07
				Lauritsen Steven E	\$675.88	Simpson Ellen Morse	\$1,304.67
				Laverdiere Super Drug Store	\$3,906.16	Sloat Kimberly	\$296.73
				Leavitt Earl G	\$1,207.21	Small Kenneth	\$276.32
				Lewis Susan J	\$1,166.51	Small Richard L	\$33.14
				Littlefield Joan M	\$11.01	Small Scott	\$132.66
				Lobozzo Allan	\$379.15	Stetson Cinthia F	\$673.50
				Locke Arthur Jr.	\$1,975.06	Sullivan Joseph M	\$1,077.02
				Lolley J Wayne	\$1,515.83	sullivan Leigh A	\$751.48
				Lowe Peter	\$817.18	Sutherland Laura	\$362.67
				Lowell Albert T	\$601.87	Tame Phillip A	\$1,080.16
				Lucarelli Bruce F	\$1,329.79	Tarling Walter E Jr.	\$1,461.67
				Maceachern Robert W	\$334.41	Thorne Janet M	\$7.70
				Maceachern Robert W	\$1,912.26	Troiano Guy A	\$343.75
				Mains Robert	\$1,466.38	Tubbs Maryanne V	\$230.00
				Maloney John	\$103.62	Tucceri Juanita M	\$690.80
				Manchester Cathleen A	\$992.24	Tucci Gary	\$2.51
				Mancini James G	\$471.00	Turkington M Lee	\$572.26
				Manley Associates Inc.	\$221.37	Turner David W	\$469.24
				Marr Earl H Jr.	\$668.82	Tuburski Thomas J	\$1,645.36
				Mason Thomas	\$455.30	Vanbrunt Mary Lee	\$227.23
				May Meadow Builders Inc.	\$1,231.66	Vandermast Ernest	\$1,051.90
				May Meadow Builders Inc.	\$318.71	Vaughn Michael P	\$1,051.73
				Mazerolle Allen P	\$1,485.22	Verrill James Hrs	\$117.48
				Mclean John A	\$1,292.11	Villacci Robert S	\$1,139.82
				McLeod Peter J	\$1,409.86	Vozella John J	\$352.46
				Mcnamara Edward V Jr.	\$739.90	Wallace James P	\$271.62
				Mcnitt Denise L	\$883.12	Washburn Janet	\$270.04
				Mcphail Jack A	\$1,819.63	Welton Kenneth	\$564.41
				Jane Merrill	\$149.19	Westlake Judy	\$1,426.17
				Michaud Daniel M	\$628.78	Wetmore Steven J	\$824.25
				Michaud Michael G	\$192.89	White Bradford J	\$1,690.89
				Miller Yvette	\$1,598.26	White Ralph A	\$2,240.39
				Moore Randall A	\$41.04	White Ralph A	\$2,871.53
				Moore Stephen B	\$1,555.87	Whitney Doris B	\$1,050.06
				Morgan Richard	\$218.23	Whitney Todd C	\$1,461.67
				Morgan Robert D	\$1,075.45	Williams Fredric W	\$2,318.89
				Morrill George R	\$1,854.17	Williams Fredric W	\$2,211.25
				Morris Ronald W	\$758.31	Wilson Carroll M Jr.	\$298.30
				Munster Robert G	\$599.74	Wilson Jeffery T	\$906.67
				Murray Richard K & Jean M	\$503.97	Wilson Marilyn	\$423.90
				Niss Robert S	\$621.72	Wilson Marilyn	\$408.20
				Niss Robert	\$1,245.01	Wilson Marilyn J	\$109.90
				Nissen Sadie, Estate of	\$2,077.11	Wilson Marilyn J	\$430.18
				Noyes Kyle T	\$1,424.77	Wilson Michael	\$270.04
				O'leaary Marilyn R	\$227.65	Wilson Michael	\$219.80
				Oddo Philip	\$1,340.78	Wilson Michael M	\$2,632.89
				Olson Richard P	\$608.37	Wilson Michael M	\$6.28
				Parker Warren L	\$573.05	Wilson Michael	\$2,194.86
				Patterson Roy D	\$1,284.26	Wilson Michael M	\$1,183.78
				Patton Joyce	\$676.63	Wilson Michael M	\$189.97
				Perkins Bradley I	\$547.93	Wing Colleen A	\$1,120.98
				Perry Kenneth A	\$94.20	Withnell Leslie Eden	\$311.36
				Peterson Peter Jens	\$497.69	Wood Richard	\$926.30
				Plummer Heirs of	\$27.83	Woodbury Jeffrey A	\$872.92
				Plummer Stephen J	\$218.23	Woodbury Jeffrey A &	\$365.81
				Poland John D	\$152.29	Annette M	
				Pollard Jeffrey B	\$492.98	Woodford Amanda	\$27.14
				Pomerleau Tina	\$187.13	Young Charles E	\$521.24
				Portland Braodcasting Inc.	\$2,574.01	Young Charles E Jr.	\$625.53
				Potvin Gary L	\$3.14	Zegouros Vinal D	\$1,207.33
				Pratt Stephen W	\$983.37		
				Pushard Richard D	\$500.83		
				Pushard Ricahard D	\$102.93		
				Randall Llewellyn	\$530.66		
				Randall Llewellyn	\$1,860.45		
				Remillard Lisa	\$124.03		
				Richards Anita L S	\$1,105.28		
				Richards William	\$1,213.61		
				Richardson Pamela H	\$2,183.87		

1997 UNCOLLECTED PROPERTY TAXES

JUNE 30, 1997

Name	Total Balance		
Aceto Daniel J III	\$2,036.73	Davis Robert	\$295.54
Adler Carol A	\$89.20	Dawley Roger	\$73.00
Agro Tyrone	\$169.53	Dingwell Scott A	\$384.64
Allen Danford D Sr.	\$1,510.34	Drouin Sarah E	\$860.36
Allen Mary Elizabeth	\$870.56	Dudley Nathaniel	\$1,596.69
American Holdings Inc.	\$5,662.99	Duplisea Carl Heirs of	\$37.68
Anderson Jeffery R	\$598.17	Durgin Betsy Jo	\$664.11
Ashby Pauline R	\$1,055.15	Durgin Denise M	\$136.21
Audette Ronald C	\$744.41	Durgin Dennis M	\$1,166.51
Bagley Bonnie J	\$1,705.02	Durgin Glen H	\$306.15
Bagley Roy W	\$913.74	Dastman Michelle	\$3.79
Bailly Richard C	\$1,676.76	Egan Robert W Jr.	\$489.84
Baker Lee P	\$185.26	Emery Hilda M	\$1,075.45
Baker Sheryl G	\$1,419.09	Farrington Wayne	\$140.51
Bane Brent R	\$620.15	Farris Michael W	\$225.77
Bean Charles W Jr.	\$275.76	Fenderson Nancy J	\$1,417.71
Bellavance Zachary	\$1,111.56	Files William E	\$5.33
Bennett Walter	\$1,548.81	Finney William L	\$806.19
Bethany Baptist Church	\$42.39	Fisk Stephen W	\$1,769.79
Bibber Rebecca S	\$1,139.82	Forest Lake Investors	\$46.31
Black Arthur A Jr.	\$1,596.69	Forest Lake Investors	\$132.07
Blaisdell Dennis	\$83.21	Forest Lake Investors	\$500.83
Blanchard Eleanor C	\$435.67	Fortier Dorothy L	\$427.82
Blanchard Gale M	\$913.74	Fortier Dorothy L	\$243.35
Blanchard Robert S	\$119.32	Foster Walter	\$512.90
Blanchard Robert S	\$28.26	Fournier Dorothea L	\$5.87
Blanchard Robert S	\$25.90	Fraser Holly A	\$45.53
Blanchard Robert Sinclair	\$1,033.84	Frotton George E Jr.	\$985.17
Bowles Norman	\$141.71	Furlong Alan	\$142.87
Brann April	\$70.65	Gagnon Laurent R	\$3,607.86
Brewer Mary Alice ET AL	\$1,016.57	Gamache Timothy	\$158.57
Brown David P	\$815.61	Geary John E	\$359.53
Brown Timothy V	\$1,774.10	Geary John E	\$350.11
Bruns Charles Sr.	\$1,315.66	Gerardo John Edward	\$172.70
Bruns Louis A	\$335.98	Gilliland Daniel W Sr.	\$1,923.25
Bruns Tammy J	\$596.60	Gipson Norman B	\$1,378.46
Bundy Dean W	\$153.07	Gorham Acers Inc.	\$351.68
Birk Dan J	\$284.91	Gorham Acers Inc.	\$351.68
Brik Dan J	\$66.49	Gorham Acers Inc.	\$351.68
Burnell Elaine K	\$1,477.37	Grant Ruth	\$1,414.57
Burnell Jeanna A	\$28.59	Graves Kelly L	\$1,869.87
Brunell-Dickey Bonnie	\$1,391.02	Gray Industrial Associates	\$1,702.66
Burnham Richard D	\$708.07	Greenwood Edward H	\$19.58
Burns Shawn Michael	\$175.84	Hackett Arthur W	\$1,114.70
Carland James M	\$101.26	Hall Donald G	\$687.66
Carter Peter & Doreen	\$973.82	Hamblet Terrance Scott	\$266.90
Chandler Family Trust	\$1,235.59	Hamel Philip R	\$6.44
Cleaves Philip	\$888.21	Hamilton Arthur D	\$565.20
Cobb Michael G	\$2,951.60	Hardy Nancy E	\$14.13
Cobb Michael G	\$2,457.05	Harmon Harry A III	\$278.13
Coffin Dorothy E	\$50.24	Hazzard Dian P G	\$3,893.60
Connellan Joseph P	\$1,028.35	Hebert Tracey A	\$172.70
Copp Howell R	\$4,220.16	Heim Monika	\$857.22
Cormier Susan	\$151.50	Hoermann Elizabeth A	\$258.78
Cote Richard C	\$1,273.27	Holmes John	\$871.35
Crawford Edith	\$156.75	Holmes John M	\$120.89
Cummings Daniel B	\$956.13	Holmes Johnny	\$802.27
Curran Michael J	\$413.08	Holmes Susan L	\$568.34
Curry Elizabeth	\$1.57	Humphrey George L	\$386.22
Cutler Klaire	\$141.54	Humphrey George L	\$356.39
Dale Mark E	\$582.47		

TOTAL \$240,832.25

REVENUE CONTROL REPORT

Rev	Revenue Name	Fund-Src-Proj	MTD Receipts	YTD Receipts	Estimated Rpts	Bal of Estimates	% Collected
R0001	LIBRARY REVENUE	01-0000-0000	944.90	944.90	150.00	-794.90	629.93%
R0002	NON RESIDENT CARDS	01-0000-0000	.00	.00	.00	.00	
R0004	CABLE FRANCHISE	01-0000-0000	17695.09	17695.09	5000.00	-12695.09	353.90%
R0005	DUT	01-0002-0001	80892.00	80892.00	80000.00	-892.00	101.12%
R0008	C.A.REIND.	01-0000-0001	5540.34	5540.34	3000.00	-2540.34	184.68%
R0009	LIBRARY BOOKS LOST/PAID	01-0000-0000	175.63	175.63	50.00	-125.63	351.26%
R0010	EXCISE TAX	01-0001-0001	730393.60	730393.60	630000.00	-100393.60	115.94%
R0011	CENTRAL FIRE RENTAL	01-0000-0000	1680.00	1680.00	400.00	-1280.00	420.00%
R0012	ADMIN REV	01-0000-0000	848.00	848.00	300.00	-548.00	282.67%
R0013	KARATE	01-0000-0000	629.25	629.25	4000.00	3370.75	15.73%
R0015	SKI PROGRAM	01-0000-0000	3573.00	3573.00	3750.00	177.00	95.28%
R0018	BOAT EXCISE	01-0001-0001	17153.50	17153.50	10000.00	-7153.50	171.54%
R0019	CIVIL DEFENSE	01-0004-0000	.00	.00	198.00	198.00	.00%
R0020	DOG CONTROL	01-0004-0000	1127.00	1127.00	600.00	-527.00	187.83%
R0021	MEMBERGYNMSTICS	01-0000-0000	3263.50	3263.50	6500.00	3236.50	50.21%
R0022	MEMBERGYN	01-0008-0000	2471.75	2471.75	2500.00	28.25	98.87%
R0024	NEWS BASKETBALL	01-0008-0000	174.00	174.00	1500.00	1326.00	11.60%
R0025	WOMENS VOLLEYBALL	01-0008-0000	176.00	176.00	750.00	574.00	23.47%
R0026	SUMMER YOUTH RECREATION	01-0008-0000	23178.50	23178.50	24000.00	821.50	96.58%
R0027	WILKIES' BEACH	01-0008-0000	3981.89	3981.89	3000.00	-981.89	132.73%
R0028	SOCCER	01-0008-0000	6415.00	6415.00	4000.00	-2415.00	160.38%
R0029	YOUTH BASKETBALL FEES	01-0000-0000	4190.00	4190.00	3500.00	-690.00	119.71%
R0030	CLERK FEES	01-0005-0000	2956.00	2956.00	2000.00	-956.00	147.80%
R0031	DOG LICENSE FEES	01-0005-0000	578.00	578.00	700.00	122.00	82.57%
R0032	AUTO REGIS FEES	01-0005-0000	23936.00	23936.00	14000.00	-9936.00	170.97%
R0033	HUNTING/FISHING FEES	01-0005-0000	1576.50	1576.50	1500.00	-76.50	105.10%
R0034	BOAT/ATV/SNOWMOBILES	01-0005-0000	1628.00	1628.00	750.00	-878.00	217.07%
R0035	ELECTRIC	01-0003-0001	3507.15	3507.15	1600.00	-1907.15	219.20%
R0036	PLUMBING PERMITS	01-0003-0001	8155.00	8155.00	7000.00	-1155.00	116.50%
R0037	ZONING BO./APPEALS	01-0003-0000	200.00	200.00	50.00	-150.00	400.00%
R0038	PLANNING BOARD	01-0003-0001	2180.00	2180.00	1000.00	-1180.00	218.00%
R0040	INTEREST & PENALTIES	01-0001-0001	46894.79	46894.79	60000.00	13105.21	78.16%
R0042	INTEREST ON CD	01-0006-0001	95173.21	95173.21	52000.00	-43173.21	183.03%
R0046	BUILDINGS	01-0003-0001	36772.10	36772.10	22000.00	-14772.10	167.15%
R0050	MISCELLANEOUS REVENUES	01-0006-0000	2693.94	2693.94	3500.00	806.06	76.97%
R0051	TAX ACQUIRED REVENUE	01-0000-0000	13476.86	13476.86	.00	-13476.86	
R0052	TIF APPLICATION	01-0000-0000	250.00	250.00	.00	-250.00	
R0055	RESCUE BILLING	01-0004-0000	10785.00	10785.00	10000.00	-785.00	107.85%
R0060	STATE REVENUE SHARING	01-0002-0001	337019.47	337019.47	270000.00	-67019.47	124.82%
R0061	SNOWMOBILES	01-0002-0000	2592.00	2592.00	2000.00	-592.00	129.60%
R0062	TREE GROWTH	01-0002-0000	5495.36	5495.36	2500.00	-2995.36	219.81%
R0063	VETERAN REIMB	01-0002-0000	6640.83	6640.83	2200.00	-4440.83	301.86%
R0080	LAND FILL STICKERS	01-0000-0000	508.00	508.00	1500.00	992.00	33.87%
R0082	ANNUAL COMM HAULERS LICEN	01-0000-0000	600.00	600.00	.00	-600.00	
R1000	TIRES	01-0007-0000	159.00	159.00	200.00	41.00	79.50%
R1002	LIGHT IRON	01-0007-0000	1791.70	1791.70	2000.00	208.30	89.59%
R1003	PLASTIC	01-0000-0000	2809.00	2809.00	.00	-2809.00	
R1005	BOTTLES/RETURNABLES	01-0007-0000	3586.23	3586.23	1000.00	-2586.23	358.62%
R1006	NEWSPAPER	01-0007-0000	4360.98	4360.98	10000.00	5639.02	43.61%
R1007	CARBONADO	01-0007-0000	1874.40	1874.40	3000.00	1125.60	62.48%
R1008	CONSTRUCTION DEDRIE	01-0000-0000	1089.00	1089.00	.00	-1089.00	
R1009	LAND FILL BATTERIES	01-0000-0000	.00	.00	150.00	150.00	.00%
R1011	SHINGLES	01-0000-0000	2052.00	2052.00	.00	-2052.00	
GRAND TOTALS			1525843.47	1525843.47	1253848.00	-271995.47	121.69%

0040	REGISTRY OF DEEDS	900.00	.00	900.00	.00	.00	944.00	-44.00	881	909	104
0045	MILEAGE REIMBURSEMENT	900.00	.00	900.00	.00	.00	884.43	15.57	840	898	98
0050	TAX MAPS	1000.00	.00	1000.00	.00	.00	940.00	60.00	850	0	94
0055	OFFICE EQUIP./MAINT	150.00	.00	150.00	.00	.00	.00	150.00	12	23	0
0056	COMPUTER SUPPORT	600.00	.00	600.00	.00	.00	511.54	88.46	469	385	85
0060	OFFICE SUPPLIES	300.00	.00	300.00	.00	.00	214.11	85.89	251	206	71
0075	POSTAGE	600.00	.00	600.00	.00	.00	600.00	.00	600	950	100
0080	ADVERTISING & NOTICE	.00	.00	.00	.00	.00	.00	.00	0	0	0
0090	AGREEMENTS	3500.00	.00	3500.00	.00	.00	3500.00	.00	5000	5000	100

Department 0140 Totals 57885.04 .00 57885.04 .00 .00 54727.58 3157.46 56882 54399 94

Department	0142	GEOGRAPHIC INFORMATION SYSTEM									
0010	TECHNICAL ASSISTANCE	3000.00	.00	3000.00	.00	.00	3000.00	.00	0	0	100
0020	SYSTEM SOFTWARE	2000.00	.00	2000.00	.00	.00	2000.00	.00	0	0	100
0030	DATA ENTRY ASSISTANCE	2000.00	.00	2000.00	.00	.00	2000.00	.00	0	0	100

Department 0142 Totals 7000.00 .00 7000.00 .00 .00 7000.00 .00 0 0 100

Department	0145	MAINTENANCE/CUSTOMER SERVICES									
0001	MAINTENANCE	18886.40	.00	18886.40	.00	.00	18886.40	.00	14678	5905	100
0003	SUPPLIES	2500.00	.00	2500.00	.00	.00	1869.72	630.28	1976	1518	74
0004	EQUIPMENT	2155.00	.00	2155.00	.00	.00	2036.26	118.74	277	77	94
0005	VEHICLE MAINT.-OPERA	1000.00	.00	1000.00	.00	.00	1000.00	.00	0	0	100
0006	GROUNDS MAINTENANCE	1100.00	.00	1100.00	.00	.00	227.87	872.13	0	0	20

Department 0145 Totals 25641.40 .00 25641.40 .00 .00 24020.25 1621.15 16931 7500 93

Department	0150	ELECTIONS									
0005	PARTTIME PAYROLL	750.00	.00	750.00	.00	.00	559.76	190.04	903	808	74
0010	PROFESSIONAL SERVICE	950.00	.00	950.00	.00	.00	1759.08	-809.08	2690	1089	185
0015	ADVERTISING	15.00	.00	15.00	.00	.00	.00	15.00	12	0	0
0020	PRINTING	650.00	.00	650.00	.00	.00	537.60	112.40	650	388	82

0025 SUPPLIES 50.00 .00 50.00 .00 .00 76.70 -26.70 86 17 153

Department 0150 Totals 2415.00 .00 2415.00 .00 .00 2933.34 -518.34 4341 2302 121

Department	0160	PLANNING									
0010	FULLTIME PAYROLL	36344.88	.00	36344.88	.00	.00	36344.88	.00	35014	33437	100
0025	PARTTIME PAYROLL	7321.60	.00	7321.60	.00	.00	7321.60	.00	7058	6376	100
0030	TELEPHONE	430.00	.00	430.00	.00	.00	477.56	-47.56	409	306	111
0035	DUES/MEMBERSHIPS	178.00	.00	178.00	.00	.00	191.00	-13.00	178	173	107
0045	TRAVEL	400.00	.00	400.00	.00	.00	452.52	-52.52	293	386	113
0050	CODIFICATION/MAPS	.00	.00	.00	.00	.00	.00	.00	0	0	0
0055	EQUIPMENT	.00	.00	.00	.00	.00	.00	.00	0	0	0
0060	OFFICE SUPPLIES	25.00	.00	25.00	.00	.00	11.00	14.00	24	27	44
0075	POSTAGE	25.00	.00	25.00	.00	.00	25.00	.00	25	0	100

Department 0160 Totals 44724.48 .00 44724.48 .00 .00 44823.56 -99.08 43001 40705 100

Department	0170	ECONOMIC DEVELOPMENT									
0001	EC/DEV. PLNG. STUDY	100.00	.00	100.00	.00	.00	.00	100.00	9	49	0
0002	POSTAGE	75.00	.00	75.00	.00	.00	.00	75.00	0	0	0
0003	WORKSHOPS	.00	.00	.00	.00	.00	.00	.00	0	0	0

Department 0170 Totals 175.00 .00 175.00 .00 .00 .00 175.00 9 49 0

Department	0180	ZONING BOARD APPEALS									
0005	WORKSHOPS	.00	.00	.00	.00	.00	.00	.00	22	0	0
0007	RECORDERS	150.00	.00	150.00	.00	.00	180.36	-30.36	170	51	120
0008	ADVERTISING	.00	.00	.00	.00	.00	.00	.00	0	72	0
0009	POSTAGE	100.00	.00	100.00	.00	.00	100.00	.00	15	100	100

Department 0180 Totals 250.00 .00 250.00 .00 .00 280.36 -30.36 207 223 112

Department	0190	CONSERVATION COMMISSION									
0010	POSTAGE	25.00	.00	25.00	.00	.00	.00	25.00	0	0	0
0011	WORKSHOPS	75.00	.00	75.00	.00	.00	70.00	5.00	35	25	93
0012	SUPPLIES	50.00	.00	50.00	.00	.00	.00	50.00	34	0	0
0013	WATER QUALITY	100.00	.00	100.00	.00	.00	.00	100.00	234	75	0
0014	SEMINARS	.00	.00	.00	.00	.00	.00	.00	0	0	0
0015	EDUCATIONAL MATERIAL	100.00	.00	100.00	.00	.00	.00	100.00	12	0	0
0016	DUES/MEMBERSHIPS	75.00	.00	75.00	.00	.00	.00	75.00	0	0	0
0017	EDUCATIONAL TRAILS	400.00	.00	400.00	.00	.00	.00	400.00	0	0	0

Department 0190 Totals 825.00 .00 825.00 .00 .00 70.00 755.00 315 100 8

Department	0200	MUNICIPAL BUILDING									
0010	ELECTRICITY	2252.00	.00	2252.00	.00	.00	2394.58	-142.58	2251	2197	106
0020	FUEL	800.00	.00	800.00	.00	.00	1013.37	-213.37	1074	594	126
0025	WATER	120.00	.00	120.00	.00	.00	120.00	.00	120	111	100
0030	TELEPHONE	2700.00	.00	2700.00	.00	.00	2931.15	-231.15	2604	2690	108
0035	BUILDING REPAIRS	1600.00	.00	1600.00	.00	.00	1075.55	524.45	1560	108	67
0050	OUTLAY ACCOUNT	.00	.00	.00	.00	.00	.00	.00	0	0	0

Department 0200 Totals 7472.00 .00 7472.00 .00 .00 7534.65 -

Department	0900 PUBLIC WORKS WINTER ROADS								
0005 FULLTIME PAYROLL	58322.94	.00	58322.94	.00	.00	54560.94	3762.00	53058	52310 93
0006 OVERTIME PAYROLL	17000.00	.00	17000.00	.00	.00	25794.24	-8794.24	32046	13716 151
0010 EQUIPMENT	49295.83	.00	49295.83	.00	.00	64536.55	-15240.72	83771	36700 130
0011 OUTLAY ACCOUNT	.00	.00	.00	.00	.00	.00	.00	0	0 0
0015 SNOW REMOVAL VILL &	5000.00	.00	5000.00	.00	.00	3771.10	1228.90	3934	4266 75
0020 PLOW & SANDER SUPPLI	5000.00	.00	5000.00	.00	.00	4956.64	43.36	4725	5194 99
0025 SALT	27500.00	.00	27500.00	.00	.00	43445.62	-15945.62	40256	25905 157
0030 SUPPLIES	100.00	.00	100.00	.00	.00	72.35	27.65	63	101 72
0031 SAND	19500.00	.00	19500.00	.00	.00	24263.20	-4763.20	23906	15130 124
0032 CULVERT SUPPLIES	300.00	.00	300.00	.00	.00	20.23	279.77	74	0 6
0033 PAGER RENTAL	1204.00	.00	1204.00	.00	.00	1039.08	164.92	862	629 86
0034 CALCIUM CHLORIDE	1500.00	.00	1500.00	.00	.00	1479.80	20.20	1725	0 98
Department 0900 Totals	184722.77	.00	184722.77	.00	.00	223939.75	-39216.98	244422	153951 121
Department	0950 PUBLIC WORKS SUMMER ROADS								
0020 OUTLAY ACCOUNT	.00	.00	.00	.00	.00	.00	.00	0	0 0
0040 FULLTIME PAYROLL	79910.69	.00	79910.69	.00	.00	71993.24	7917.45	67835	69229 90
0041 OVERTIME PAYROLL	1261.91	.00	1261.91	.00	.00	969.79	292.12	801	196 76
0045 EQUIPMENT	61215.00	.00	61215.00	.00	.00	60386.40	828.60	45438	42000 98
0050 SIGNS	1500.00	.00	1500.00	.00	.00	1625.84	-125.84	1449	1738 108
0055 DUES & MEETINGS	400.00	.00	400.00	.00	.00	350.98	49.02	307	307 87
0060 BUSHES	1700.00	.00	1700.00	.00	.00	1699.98	.02	1683	1421 99
0070 COLD PATCH	3000.00	.00	3000.00	.00	.00	3000.17	-.17	3109	1701 100
0075 BRIDGES & GUARDRAILS	1000.00	.00	1000.00	.00	.00	232.89	767.11	0	908 23
0076 RADIO REPAIR	750.00	.00	750.00	.00	.00	350.90	399.10	701	662 46
0080 GRAVEL CRUSHING	5000.00	.00	5000.00	.00	.00	5229.50	-229.50	4987	4831 104
0085 CULVERTS	3500.00	.00	3500.00	.00	.00	3659.25	-159.25	2844	3297 104
0091 DUST CONTROL	1500.00	.00	1500.00	.00	.00	1490.00	10.00	1102	1415 99
0092 SPECIAL PROJECT/CENE	3000.00	.00	3000.00	.00	.00	.00	3000.00	960	2513 0
0093 RD STRIPING & CROSSW	4000.00	.00	4000.00	.00	.00	4017.07	-17.07	3718	3738 100
0094 BANK RUN GRAVEL	500.00	.00	500.00	.00	.00	504.80	-4.80	500	436 100
0095 SUMMER HAND TOOLS	400.00	.00	400.00	.00	.00	403.58	-3.58	395	364 100
0096 ENGINEERING SERVICE	2500.00	.00	2500.00	.00	.00	1815.98	684.02	338	1380 72
Department 0950 Totals	171137.60	.00	171137.60	.00	.00	157730.37	13407.23	136167	136136 92
Department	0975 SOLID WASTE								
0003 OUTLAY ACCOUNT	.00	.00	.00	.00	.00	.00	.00	0	0 0
0090 PARTTIME PAYROLL	4654.56	.00	4654.56	.00	.00	4547.94	106.62	984	970 97
0091 FULLTIME PAYROLL	55036.80	.00	55036.80	.00	.00	52786.22	2250.58	53433	47695 95
0092 EQUIPMENT	6188.00	.00	6188.00	.00	.00	6183.00	5.00	6558	6623 99
0093 TELEPHONE	325.00	.00	325.00	.00	.00	392.65	-67.65	431	239 120
0094 ELECTRICITY	1353.13	.00	1353.13	.00	.00	1047.54	305.59	1360	1290 77
0095 SUPPLIES	1500.00	.00	1500.00	.00	.00	1550.52	-50.52	1007	979 103
0097 WATER	620.00	.00	620.00	.00	.00	642.19	-22.19	620	614 103
1000 PALER/COMPACTOR	1500.00	.00	1500.00	.00	.00	840.20	659.80	1869	942 56
1001 RECYCLABLE OIL	400.00	.00	400.00	.00	.00	400.00	.00	0	26 100
1002 SAFETY SHOES	945.00	.00	945.00	.00	.00	945.00	.00	520	664 100
1003 RUS TIPPING FEE	236459.30	.00	236459.30	.00	.00	195532.01	40927.29	170765	104445 82
1004 TRANS ST CONT HAULIN	26500.00	.00	26500.00	.00	.00	38847.91	-12347.91	27765	20793 146
1005 HOLDING TANK FEE	300.00	.00	300.00	.00	.00	210.00	90.00	210	195 70
1006 BUILDING MAINT	400.00	.00	400.00	.00	.00	507.50	-107.50	370	287 126
1010 PROPANE GAS	500.00	.00	500.00	.00	.00	1141.48	-641.48	487	382 228
Department 0975 Totals	336681.79	.00	336681.79	.00	.00	305574.16	31107.63	266379	186144 90
Department	1000 GARAGE								
0005 FULLTIME PAYROLL	22214.40	.00	22214.40	.00	.00	20969.34	1245.06	20816	20612 94
0006 OVERTIME	641.23	.00	641.23	.00	.00	586.40	54.83	61	0 91
0010 ELECTRICITY	4114.00	.00	4114.00	.00	.00	3205.57	908.43	3566	3727 77
0015 MECHANIC SUPPLIES	2000.00	.00	2000.00	.00	.00	2241.33	-241.33	2080	2140 112
0020 TELEPHONE	660.00	.00	660.00	.00	.00	1081.05	-421.05	1092	475 163
0025 WATER	550.00	.00	550.00	.00	.00	449.60	100.40	540	346 81
0030 FUEL	1100.00	.00	1100.00	.00	.00	1578.45	-478.45	1189	755 143
0031 OFFICE SUPPLIES	500.00	.00	500.00	.00	.00	489.86	10.14	256	0 97
0034 EQUIPMENT RENTAL	250.00	.00	250.00	.00	.00	249.75	.25	0	108 99
0037 UNIFORMS	2938.76	.00	2938.76	.00	.00	2566.57	372.19	2500	1761 87
0040 GAS, DIESEL,LUB,OILS	12000.00	.00	12000.00	.00	.00	12949.97	-949.97	11290	9496 107
0041 EQUIP, REPLACE OR RE	750.00	.00	750.00	.00	.00	870.58	-120.58	706	520 116
0042 BUILDING MAINTENANCE	500.00	.00	500.00	.00	.00	801.13	-301.13	694	489 160
0043 BUILDING TANK PUMPING	300.00	.00	300.00	.00	.00	275.00	25.00	210	340 91
0044 FUEL TANK TESTING	.00	.00	.00	.00	.00	.00	.00	0	0 0
Department 1000 Totals	48518.39	.00	48518.39	.00	.00	48314.60	203.79	45000	40769 99
Department	1100 ADDITIONAL ROADWORK								
0005 TARMING-SURFACE TREA	120000.00	.00	120000.00	.00	.00	130582.33	-10582.33	64517	77519 108
0015 PLOWING/SANDING PRIV	33977.40	.00	33977.40	.00	.00	34048.17	-70.77	34048	34049 100
Department 1100 Totals	153977.40	.00	153977.40	.00	.00	164630.50	-10653.10	98565	111568 106
Department	1200 FINANCE								
0002 PUBLIC SAFETY BOND	61400.00	.00	61400.00	.00	.00	61400.00	.00	61400	61400 100
0003 PUBLIC SAFETY BOND I	58207.20	.00	58207.20	.00	.00	58207.20	.00	62505	66803 100
0004 LANDFILL CLOSURE	40000.00	.00	40000.00	.00	.00	40000.00	.00	40000	40000 100
0005 LANDFILL CLOSURE INT	14090.00	.00	14090.00	.00	.00	14090.00	.00	16230	18370 100
Department 1200 Totals	173697.20	.00	173697.20	.00	.00	173697.20	.00	180135	186573 100
Department	1300 WELFARE								
1303 FOOD	500.00	.00	500.00	.00	.00	78.20	421.80	332	903 15
1304 FUEL	1500.00	.00	1500.00	.00	.00	506.26	993.74	641	505 33
1305 RENTALS	6000.00	.00	6000.00	.00	.00	5615.76	384.24	5359	5018 93
1306 UTILITIES	2500.00	.00	2500.00	.00	.00	787.92	1712.08	3265	2381 31
1307 CLOTHING	200.00	.00	200.00	.00	.00	.00	200.00	0	0 0
1308 DOCTORS	100.00	.00	100.00	.00	.00	.00	100.00	0	0 0
1309 MEDICATIONS	300.00	.00	300.00	.00	.00	1829.12	-1529.12	25	211 609
1320 BURIAL	750.00	.00	750.00	.00	.00	1500.00	-750.00	0	0 200
Department 1300 Totals	11850.00	.00	11850.00	.00	.00	10317.26	1532.74	9622	9018 87
Department	1400 COMMUNITY SERVICES								
0002 SCHOOL HOUSE PROJECT	5000.00	.00	5000.00	.00	.00	3762.00	1238.00	6789	6800 75
0003 SHOWMOBILE CLUB	1000.00	.00	1000.00	.00	.00	1000.00	.00	1000	1000 100
0005 AMERICAN LEGION	250.00	.00	250.00	.00	.00	250.00	.00	0	0 100
0011 REGIONAL TRANS	550.00	.00	550.00	.00	.00	550.00	.00	1090	1090 100
0012 PROP	6500.00	.00	6500.00	.00	.00	6500.00	.00	6500	6500 100
0013 HOLY INNOCENCE	810.00	.00	810.00	.00	.00	810.00	.00	900	900 100
0014 SR. ME. SR. CITIZ.	2300.00	.00	2300.00	.00	.00	2300.00	.00	2300	2300 100
0015 GRAY HEALTH COUNCIL	250.00	.00	250.00	.00	.00	250.00	.00	250	250 100
0019 COMM HEALTH SERVICE	2500.00	.00	2500.00	.00	.00	2500.00	.00	5000	5000 100
0020 CEMETERY	4500.00	.00	4500.00	.00	.00	4500.00	.00	4500	3500 100
0021 DAY ONE	350.00	.00	350.00	.00	.00	350.00	.00	110	110 100
0023 INGRAHAM VOLUNTEERS	120.00	.00	120.00	.00	.00	120.00	.00	400	400 100
Department 1400 Totals	24130.00	.00	24130.00	.00	.00	22892.00	1238.00	28839	27850 94
Department	1500 CABLE TELEVISION								
0010 HIGH QUALITY TAPES	50.00	.00	50.00	.00	.00	46.00	4.00	492	0 92
0030 EQUIP MAINT.	900.00	.00	900.00	.00	.00	876.70	23.30	876	749 97
0040 EQUIPMENT NEW	1165.00	.00	1165.00	.00	.00	1165.00	.00	1165	1278 100
0050 STUDIO CONSTRUCTION	250.00	.00	250.00	.00	.00	250.00	.00	7	0 100
0060 TECHNICAL SERVICES	135.00	.00	135.00	.00	.00	86.78	48.22	225	84 64
Department 1500 Totals	2500.00	.00	2500.00	.00	.00	2424.48	75.52	2765	2111 96

Department 1700 UNCLASSIFIED											
0030 GENERAL TOWN INSURAN	47000.00	.00	47000.00	.00	.00	36932.00	10068.00	33691	38829	78	
0031 UNEMPLOYMENT COMPENS	6132.00	.00	6132.00	.00	.00	5014.25	1117.75	4542	6235	81	
0032 WORKERS COMPENSATION	35229.00	.00	35229.00	.00	.00	26568.85	8660.15	38635	33175	75	
Department 1700 Totals	88361.00	.00	88361.00	.00	.00	68515.10	19845.90	76868	78239	77	
Department 1800 RESERVES											
0025 FIRE TRUCK RESERVE	37500.00	.00	37500.00	.00	.00	37500.00	.00	37500	0	100	
0030 RESCUE UNIT (NEW)	37500.00	.00	37500.00	.00	.00	37500.00	.00	37500	0	100	
0031 PEMMELL CLOCK	2500.00	.00	2500.00	.00	.00	1778.90	721.10	0	0	71	
Department 1800 Totals	77500.00	.00	77500.00	.00	.00	76778.90	721.10	75000	0	99	
Department 1900 EMPLOYEE BENEFITS											
0001 GENERAL GOVT.	55413.19	00	55413.19	.00	.00	47192.76	8220.43	44757	51116	85	

0002 PUBLIC WORKS	56094.86	.00	56094.86	.00	.00	57393.01	-1298.15	52413	45490	102
0003 SOLID WASTE	16562.91	.00	16562.91	.00	.00	13333.56	3229.35	15205	10241	80
0004 POLICE	600.00	.00	600.00	.00	.00	290.06	309.94	3483	4023	48
0005 COMMUNICATIONS	15683.21	.00	15683.21	.00	.00	15759.71	-76.50	15099	13941	100
0007 FIRE DEPT.	2027.97	.00	2027.97	.00	.00	1988.43	39.54	2042	1803	98
0008 RESCUE	5006.99	.00	5006.99	.00	.00	4915.84	91.15	4812	6339	98
0009 RECREATION DEPT	8428.50	.00	8428.50	.00	.00	6943.15	1485.35	8111	7955	82
0010 LIBRARY	5415.29	.00	5415.29	.00	.00	5519.69	-104.40	5036	4974	101
0011 RETIREMENT	35278.95	.00	35278.95	.00	.00	35124.32	154.63	32937	31596	99
Department 1900 Totals	200511.87	.00	200511.87	.00	.00	188460.53	12051.34	183895	177478	93
GRAND TOTALS	2414432.28	.00	2414432.28	.00	.00	2383449.17	30983.11	2269731	2019044	98

GRAND TOTALS	2414432.28	.00	2414432.28	.00	.00	2383449.17	30983.11	2269731	2019044	98
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INDEPENDENT AUDITOR'S REPORT

Town Council
Town of Gray, Maine:

We have audited the accompanying general purpose financial statements of the Town of Gray, Maine as of, and for the year ended; June 30, 1997, as listed in the table of contents. These general purpose financial statements of Town of Gray, Maine's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Gray Maine, as of June 30, 1997, and the results of its operations and cash flows of its proprietary and similar trust funds for the year then ended, in conformity with generally accepted accounting principles.

In accordance with Government Auditing Standards, we have also issued a report dated July 16, 1997, on our consideration of the Town of Gray, Maine's internal control structure and a report dated July 16, 1997, on its compliance with laws and regulations.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The additional information included in Exhibits A-1 through B-3 are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Gray, Maine. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose statements taken as a whole.

Runyon Kersteen Ouellette
Certified Public Accountants
July 16, 1997
South Portland, Maine

GENERAL PURPOSE FINANCIAL STATEMENTS

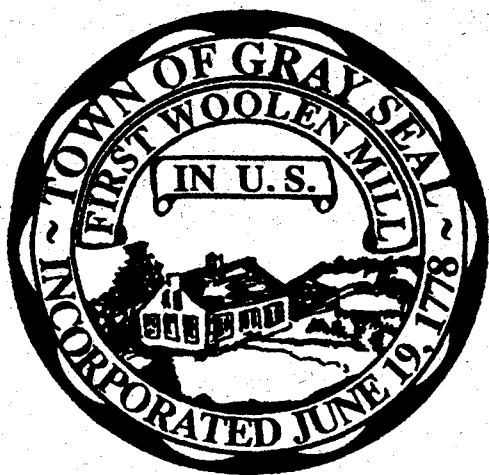
These financial statements provide an overview of the financial position of all funds and account groups and of the operating results by fund types. They also serve as an introduction to the more detailed exhibits that follow. The notes to the financial statements are an integral part of the financial statements.

Statement 1

TOWN OF GRAY, MAINE							
Combined Balance Sheet							
All Fund Types and Account Groups							
June 30, 1997							
(with comparative totals for June 30, 1996)							
	Governmental Fund Types General Fund	Proprietary Fund Internal Service	Fiduciary Funds Trust and Agency	Account Groups General Fixed Assets General Long-term Debt		Totals (Memorandum Only) 1997 1996	
ASSETS							
Cash	\$ 674,642	226,574	154,252	-	-	1,055,468	1,240,667
Investments	2,020,359	-	437,939	-	-	2,458,298	2,673,701
Receivables:							
Taxes receivable—current year	247,675	-	-	-	-	247,675	257,207
Taxes receivable—prior years	11,634	-	-	-	-	11,634	9,076
Tax liens—prior years	71,717	-	-	-	-	71,717	88,289
Accounts receivable, net of allowances of \$12,000 at June 30, 1997	77,271	-	-	-	-	77,271	68,578
Interfund advances	-	15,617	-	-	-	15,617	3,395
Tax acquired property	1,338	-	-	-	-	1,338	2,033
Fixed assets (net, where applicable, of accumulated depreciation)	-	460,840	-	3,828,614	-	4,289,454	3,184,972
Amount to be provided for estimated landfill postclosure care costs	-	-	-	-	928,000	928,000	960,000
Amount to be provided for accrued compensation	-	-	-	-	54,501	54,501	53,889
Amount to be provided for retirement of long-term debt	-	-	-	-	1,038,200	1,038,200	1,139,600
Total assets	\$ 3,104,636	703,031	592,191	3,828,614	2,020,701	10,249,173	9,681,407
LIABILITIES AND FUND EQUITY							
Liabilities:							
Accounts payable	-	-	-	-	-	-	128,916
Amounts held in escrow	13,656	-	-	-	-	13,656	16,054
Accrued vacation and sick leave	48,996	-	-	-	54,501	103,497	97,153
Interfund advances	15,617	-	-	-	-	15,617	3,395
Taxes collected in advance	6,765	-	-	-	-	6,765	4,082
Deferred revenue	256,795	-	-	-	-	256,795	282,934
Deferred compensation benefits payable	-	-	437,939	-	-	437,939	350,508
Estimated liability for landfill postclosure care costs	-	-	-	-	928,000	928,000	960,000
General obligation bonds and notes payable	-	-	-	-	1,038,200	1,038,200	1,139,600
Total liabilities	341,829	-	437,939	-	2,020,701	2,800,469	2,982,642
Equity and other credits:							
Investment in general fixed assets	-	-	-	3,828,614	-	3,828,614	2,770,262
Retained earnings:							
Unreserved	-	649,043	33,871	-	-	682,914	582,679
Contributed capital	-	53,988	-	-	-	53,988	101,106
Fund balances:							
Reserved for capital improvements	1,062,790	-	-	-	-	1,062,790	904,681
Unreserved:							
Designated	138,438	-	23,082	-	-	161,520	1,010,484
Undesignated	1,561,579	-	97,299	-	-	1,658,878	1,329,553
Total fund equity	2,762,807	703,031	154,252	3,828,614	-	7,448,704	6,698,765
Total liabilities and fund equity	\$ 3,104,636	703,031	592,191	3,828,614	2,020,701	10,249,173	9,681,407

See accompanying notes to financial statements.

TOWN OF GRAY, MAINE				
Combined Statement of Revenues, Expenditures and Changes in Fund Balances				
All Governmental Fund Types and Expendable Trust Funds				
Year ended June 30, 1997				
(with comparative totals for the year ended June 30, 1996)				
	Governmental Funds	Fiduciary Funds	Totals	
	General	Expendable Trust	(Memorandum Only)	
			1997	1996
Revenues:				
Taxes	\$ 5,644,502	-	5,644,502	5,478,129
Licenses and permits	47,245	-	47,245	41,639
Intergovernmental	473,742	-	473,742	368,288
Charges for services	116,688	-	116,688	114,296
Interest earned	149,251	1,871	151,122	135,329
Other revenues	51,552	-	51,552	24,521
Total revenues	6,482,980	1,871	6,484,851	6,162,202
Expenditures:				
Current:				
General government	524,636	-	524,636	511,928
Protection	354,607	-	354,607	379,260
Public works	900,272	-	900,272	871,409
Recreation	97,666	-	97,666	103,014
County tax	271,033	-	271,033	274,990
Education	3,269,098	-	3,269,098	3,246,681
Other	307,292	1,480	308,772	374,716
Tax abatements	4,048	-	4,048	4,045
Debt service	173,697	-	173,697	180,135
Capital outlay	912,270	-	912,270	167,338
Total expenditures	6,814,619	1,480	6,816,099	6,113,516
Excess (deficiency) of revenues over (under) expenditures	(331,639)	391	(331,248)	48,686
Fund balances, beginning of year	3,094,446	33,480	3,127,926	3,079,240
Fund balances, end of year	\$ 2,762,807	33,871	2,798,678	3,127,926
See accompanying notes to financial statements.				



Statement 3

TOWN OF GRAY, MAINE			
Statement of Revenues, Expenditures and Changes in Fund Balance--			
Budget and Actual--All Budgeted Governmental Funds			
(General Fund)			
Year ended June 30, 1997			
	Budget	Actual	Variance favorable (unfavorable)
Revenues:			
Taxes	\$ 5,507,249	5,644,502	137,253
Licenses and permits	29,300	47,245	17,945
Intergovernmental	393,263	473,742	80,479
Charges for services	104,348	116,688	12,340
Interest earned	52,000	149,251	97,251
Other revenues	8,500	51,552	43,052
Total revenues	6,094,660	6,482,980	388,320
Expenditures:			
Current:			
General government	506,907	524,636	(17,729)
Protection	360,640	354,607	6,033
Public works	895,038	900,272	(5,234)
Recreation	112,886	97,666	15,220
County tax	271,033	271,033	-
Education	3,269,098	3,269,098	-
Other	446,882	307,292	139,590
Tax abatements	3,500	4,048	(548)
Debt service	173,697	173,697	-
Capital outlay	1,037,810	912,270	125,540
Total expenditures	7,077,491	6,814,619	262,872
Excess (deficiency) of revenues over (under) expenditures	(982,831)	(331,639)	651,192
Other financing sources (uses):			
Designated use of fund balance	982,831	-	(982,831)
Total other financing sources	982,831	-	(982,831)
Excess of revenues and other financing sources over expenditures		(331,639)	(331,639)
Fund balance, beginning of year		3,094,446	
Fund balance, end of year	\$	2,762,807	
See accompanying notes to financial statements.			

TOWN OF GRAY, MAINE				
Combined Statement of Revenues, Expenditures and Changes in Retained Earnings/Fund Balance				
All Proprietary Fund Types and Similar Trust Funds				
Year ended June 30, 1997				
(with comparative totals for the year ended June 30, 1996)				
	Proprietary Fund	Fiduciary Fund	Totals	
	Internal Service	Nonexpendable Trust	(Memorandum Only)	
			1997	1996
Operating revenues:				
Charges for services	\$ 136,873	-	136,873	138,544
Total operating revenues	136,873	-	136,873	138,544
Operating expenses:				
Maintenance	55,531	-	55,531	52,988
Depreciation	74,267	-	74,267	73,230
Cemeteries and scholarships	-	3,872	3,872	1,334
Total operating expenses	129,798	3,872	133,670	127,552
Nonoperating revenue:				
Interest earned	12,171	7,461	19,632	16,078
Net income	19,246	3,589	22,835	27,070
Retained earnings/fund balance--beginning of year	683,785	116,792	800,577	773,507
Retained earnings/fund balance--end of year	\$ 703,031	120,381	823,412	800,577
See accompanying notes to financial statements.				

Statement 5

TOWN OF GRAY, MAINE				
Combined Statement of Cash Flows				
All Proprietary Fund Types and Similar Trust Funds				
Year ended June 30, 1997				
(with comparative totals for the year ended June 30, 1996)				
	Proprietary Fund	Fiduciary Fund	Totals	
	Internal Service	Nonexpendable Trust	(Memorandum Only)	
			1997	1996
Cash flows from operating activities:				
Net income	\$ 19,246	3,589	22,835	27,070
Adjustments to reconcile net income from operations to cash provided by operating activities:				
Depreciation	74,267	-	74,267	73,230
Change in interfund advances	(12,222)	-	(12,222)	80,934
Net cash provided by operating activities	81,291	3,589	84,880	181,234
Cash flows from capital and related financing activities:				
(Purchase)/sale of investments	-	-	-	332,704
Purchase of fixed assets	(120,397)	-	(120,397)	(186,723)
Net cash provided by (used in) capital and related financing activities	(120,397)	-	(120,397)	145,981
Net increase (decrease) in cash	(39,106)	3,589	(35,517)	327,215
Cash, beginning of year	265,680	116,792	382,472	55,257
Cash, end of year	\$ 226,574	120,381	346,955	382,472
See accompanying notes to financial statements.				

Exhibit A-1

TOWN OF GRAY, MAINE		
General Fund		
Comparative Balance Sheet		
June 30, 1997 and 1996		
	1997	1996
ASSETS		
Cash and cash equivalents	\$ 674,642	824,715
Investments, at cost	2,020,359	2,323,193
Receivables:		
Taxes receivable--current year	247,675	257,207
Taxes receivable--prior years	11,634	9,076
Tax liens--prior years	71,717	88,289
Accounts receivable (net of allowance for doubtful accounts of \$12,000 at June 30, 1997)	77,271	68,578
Tax acquired property	1,338	2,033
Total assets	\$ 3,104,636	3,573,091
LIABILITIES AND FUND EQUITY		
Liabilities:		
Accounts payable	-	128,916
Amounts held in escrow	13,656	16,054
Accrued vacation and sick leave	48,996	43,264
Interfund advance	15,617	3,395
Taxes collected in advance	6,765	4,082
Deferred tax revenue	245,000	274,000
Deferred revenue--other	11,795	8,934
Total liabilities	341,829	478,645
Fund equity:		
Reserved for capital improvements	1,062,790	904,681
Unreserved:		
Designated	138,438	957,511
Undesignated	1,561,579	1,232,254
Total fund equity	2,762,807	3,094,446
Total liabilities and fund equity	\$ 3,104,636	3,573,091

Exhibit A-2

TOWN OF GRAY, MAINE
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
Year ended June 30, 1997
(with comparative actual amounts for the year ended June 30, 1996)

	1997		Variance favorable (unfavorable)	1996 Actual
	Budget	Actual		
Revenues:				
Taxes:				
Property taxes	\$ 4,807,249	4,807,249	-	4,692,464
Supplemental taxes	-	334	334	888
Change in deferred property tax revenue	-	29,000	29,000	35,000
Sale of tax acquired property	-	13,477	13,477	7,910
Excise taxes	640,000	747,547	107,547	688,442
Interest and costs on taxes	60,000	46,895	(13,105)	53,425
Total taxes	5,507,249	5,644,502	137,253	5,478,129
Licenses and permits:				
Town Clerk fees	28,600	44,717	16,117	40,205
Other	700	2,528	1,828	1,434
Total licenses and permits	29,300	47,245	17,945	41,639
Intergovernmental:				
State of Maine:				
State Revenue Sharing	270,000	337,019	67,019	276,012
State highway block grant	80,000	80,892	892	80,000
General assistance reimbursement	3,000	5,540	2,540	4,350
Tree growth	2,500	5,495	2,995	3,330
Veterans' reimbursement	2,200	6,641	4,441	-
Snowmobiles	2,000	2,592	592	2,196
FEMA revenue	33,563	33,563	-	-
Solid waste grant	-	-	-	2,400
DOT Sidewalk planning grant	-	2,000	2,000	-
Total intergovernmental	393,263	473,742	80,479	368,288

Exhibit A-2, Cont.

TOWN OF GRAY, MAINE
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual, Continued

	1997		Variance favorable (unfavorable)	1996 Actual
	Budget	Actual		
Revenues, continued:				
Charges for services:				
General government	\$ 22,798	37,899	15,101	30,694
Public works	17,850	18,830	980	26,164
Public safety	10,000	10,785	785	12,020
Public service/recreation	53,500	48,053	(5,447)	44,729
Library	200	1,121	921	689
Total charges for services	104,348	116,688	12,340	114,296
Interest earned:				
Interest earned	52,000	95,173	43,173	102,261
Interest earned on reserve accounts	-	54,078	54,078	31,588
Total interest earned	52,000	149,251	97,251	133,849
Other revenues:				
Learn not to burn	-	2,111	2,111	-
Fire/Rescue donations	-	27,403	27,403	8,374
Recreation donations	-	1,400	1,400	-
Cable television franchise	5,000	17,695	12,695	13,843
TIF Application	-	250	250	-
Miscellaneous	3,500	2,693	(807)	2,304
Total other revenues	8,500	51,552	43,052	24,521
Total revenues	6,094,660	6,482,980	388,320	6,160,722

Exhibit A-2, Cont.

TOWN OF GRAY, MAINE
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual, Continued

	1997		Variance favorable (unfavorable)	1996 Actual
	Budget	Actual		
Expenditures:				
Current:				
General governmental:				
Administration	\$ 238,697	274,771	(36,074)	267,761
Municipal officers	6,420	6,498	(78)	6,128
Assessor	54,385	51,228	3,157	51,885
Assessor's project	4,610	4,600	10	5,222
Geographic information	7,000	7,000	-	-
Janitorial services	25,641	24,020	1,621	23,424
Elections	2,415	2,933	(518)	4,344
Planner	44,724	44,824	(100)	43,003
Municipal building	7,472	7,535	(63)	7,818
Development	2,465	1,693	772	1,522
Animal control	12,804	7,632	5,172	-
Library	55,003	52,053	2,950	52,714
Stimson Hall	5,191	2,716	2,475	4,108
Welfare	11,850	10,317	1,533	9,624
Tree care	1,600	1,500	100	1,574
Community services	24,130	22,892	1,238	30,034
Cable television	2,500	2,424	76	2,767
Total general government	506,907	524,636	(17,729)	511,928
Protection:				
Public safety	109,578	109,638	(60)	111,933
Police account	-	-	-	24,533
Fire and rescue	108,740	104,908	3,832	108,932
Public Safety communications	100,489	98,578	1,911	94,799
Code enforcement	41,833	41,483	350	39,063
Total protection	360,640	354,607	6,033	379,260

Exhibit A-2, Cont.

TOWN OF GRAY, MAINE
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual, Continued

	1997		Variance favorable (unfavorable)	1996 Actual
	Budget	Actual		
Expenditures, continued:				
Current, continued:				
Recreation:				
Parks and recreation	\$ 62,250	52,134	10,116	61,088
Newbegin	50,636	45,532	5,104	41,926
Total recreation	112,886	97,666	15,220	103,014
County tax	271,033	271,033	-	274,990
Education	3,269,098	3,269,098	-	3,246,681
Other:				
General Town insurance	47,000	36,932	10,068	33,691
Unemployment insurance	6,132	5,014	1,118	4,543
Workers' compensation	35,229	26,569	8,660	41,585
Employee benefits	200,512	188,461	12,051	183,900
Other non-budgeted - vacation	-	10,227	(10,227)	11,281
Sunoco station	-	-	-	61,550
Computer project	15,621	15,171	450	30,459
Comprehensive plan	2,292	707	1,585	454
Sidewalk survey	-	1,922	(1,922)	-
Learn not to burn	-	686	(686)	-
FEMA expenses	33,563	20,787	12,776	-
Overlay	106,533	-	106,533	-
Miscellaneous	-	816	(816)	5,725
Total other	446,882	307,292	139,590	373,188
Tax abatements	3,500	4,048	(548)	4,045
Debt service:				
Principal	101,400	101,400	-	101,400
Interest	72,297	72,297	-	78,735
Total debt service	173,697	173,697	-	180,135
Capital outlay:				
Purchase of fire trucks	882,623	882,623	-	-
Capital expenditures - reserves	155,187	29,647	125,540	167,338
Total capital outlay	1,037,810	912,270	125,540	167,338
Total expenditures	7,077,491	6,814,619	262,872	6,111,988

Exhibit A-2, Cont.

TOWN OF GRAY, MAINE
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual, Continued

	1997		Variance favorable (unfavorable)	1996 Actual
	Budget	Actual		
Excess (deficiency) of revenues over (under) expenditures	\$ (982,831)	(331,639)	651,192	48,734
Other financing sources (uses):				
Designated use of fund balance	982,831	-	(982,831)	-
Total other financing sources	982,831	-	(982,831)	-
Excess (deficiency) of revenues and other financing sources over (under) expenditures	-	(331,639)	(331,639)	48,734
Fund balance, beginning		3,094,446		3,045,712
Fund balance, ending	\$	2,762,807		3,094,446

Public works:				
Public works--winter roads	184,723	224,022	(39,299)	244,426
Public works--summer roads	171,138	157,730	13,408	136,175
Garage	48,518	48,315	203	45,447
Additional roadwork	153,977	164,631	(10,654)	176,269
Solid waste	336,682	305,574	31,108	269,092
Total public works	895,038	900,272	(5,234)	871,409

Exhibit B-1

TOWN OF GRAY, MAINE
Trust and Agency Funds
Combining Balance Sheet
June 30, 1997
(with comparative totals for June 30, 1996)

	Trust Funds		Agency Funds	Totals	
	Expendable	Nonexpendable		1997	1996
ASSETS					
Cash and cash equivalents	\$ 33,871	120,381	-	154,252	150,272
Investments, at cost	-	-	437,939	437,939	350,508
Total assets	\$ 33,871	120,381	437,939	592,191	500,780
LIABILITIES AND FUND EQUITY					
Liabilities:					
Deferred compensation benefits payable	-	-	437,939	437,939	350,508
Total liabilities	-	-	437,939	437,939	350,508
Fund equity:					
Principal	-	97,299	-	97,299	97,299
Unexpended balance	33,871	23,082	-	56,953	52,973
Total fund equity	33,871	120,381	-	154,252	150,272
Total liabilities and fund equity	\$ 33,871	120,381	437,939	592,191	500,780

Exhibit B-2

TOWN OF GRAY, MAINE								
Trust Funds								
Combining Statement of Revenues, Expenditures and Changes in Fund Balances								
Year ended June 30, 1997								
	Fund Balances			Interest earned	Contributions	Expenditures	Fund Balances	
	Beginning of Year		End of Year					
	Principal	Unexpended income				Principal	Unexpended income	
Expendable trust funds:								
Helen Frank Cemetery Trust	\$ -	33,480	1,871	-	1,480	-	33,871	
Nonexpendable trust funds:								
Pennell	25,030	6,520	1,800	-	620	25,030	7,700	
Cemetery	22,798	1,599	1,375	-	827	22,798	2,147	
C. Baker School	14,276	4,703	748	-	400	14,276	5,051	
George Doughty	10,000	1,133	619	-	559	10,000	1,193	
Stimson	7,000	1,895	509	-	144	7,000	2,260	
Monument and Christian Temple	462	1,096	90	-	-	462	1,186	
Common School	1,300	362	93	-	72	1,300	383	
Grange Scholarship	16,433	2,185	2,227	-	1,250	16,433	3,162	
Total nonexpendable trust funds	97,299	19,493	7,461	-	3,872	97,299	23,082	
Total expendable and nonexpendable trust funds	\$ 97,299	52,973	9,332	-	5,352	97,299	56,953	

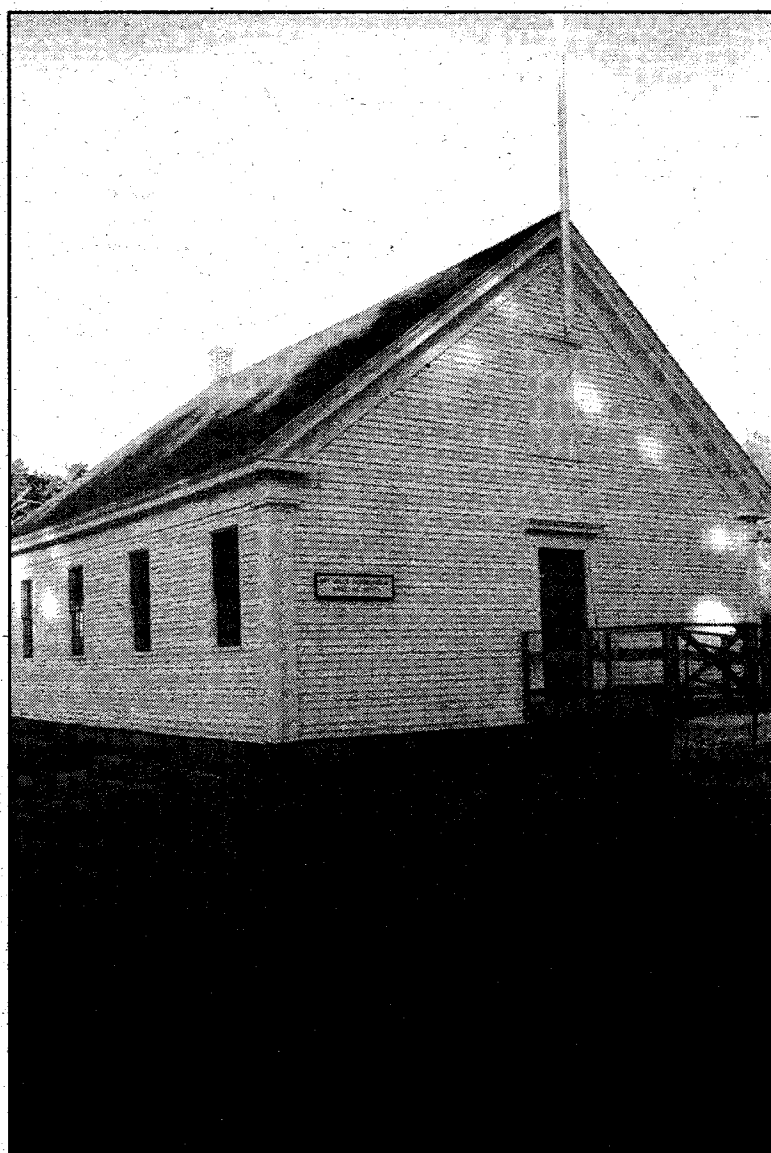
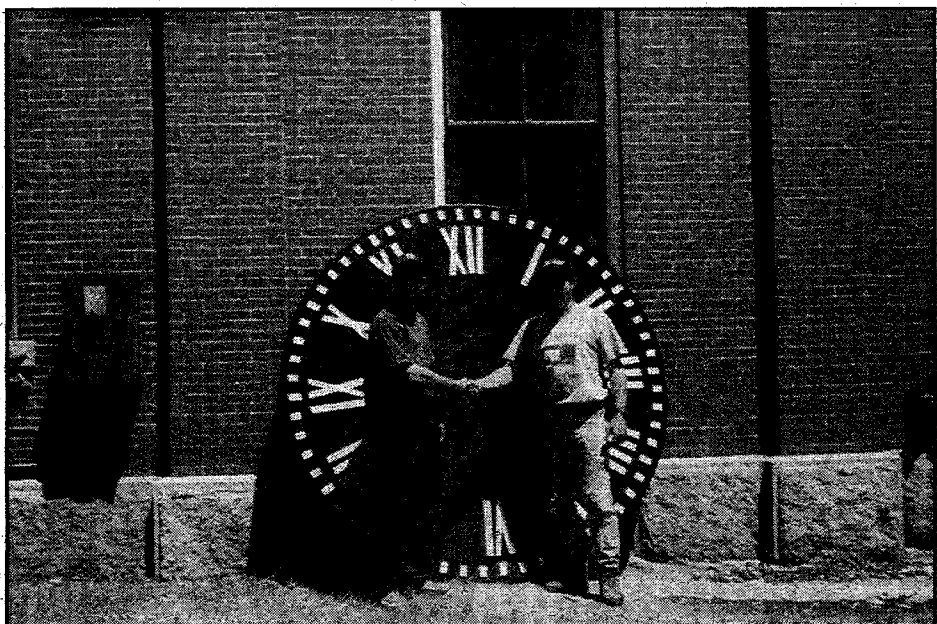
Exhibit B-3

TOWN OF GRAY, MAINE					
Agency Funds					
Statement of Changes in Assets and Liabilities					
Year ended June 30, 1997					
	Balance beginning of year	Additions	Deletions	Balance end of year	
ASSETS					
Investments, at cost	\$ 350,508	87,431	-	437,939	
Total assets	\$ 350,508	87,431	-	437,939	
LIABILITIES					
Deferred compensation benefits payable	350,508	87,431	-	437,939	
Total liabilities	\$ 350,508	87,431	-	437,939	

TRIAL BALANCE

TOWN OF GRAY											
ACCOUNT NO	DESCRIPTION	CURRENT PERIOD		YEAR TO DATE BALANCE							
		DEBIT	CREDIT	DEBIT	CREDIT						
0001	PEOPLES CASH MANAGEMENT	157187.57		339273.42		0273	SUMMER YOUTH RECREATION	7557.00		11795.00	
0002	CO/MINGLE/CASH/PEOPLES	40662.74		1379394.30		0275	PRIVATE ADS/SIGNS	.00	33.81		
0011	INVESTMENTS	13359.48		1313359.48		0285	RECEIVABLES RESCUE UNIT	1025.00		54239.03	
0013	CASH ON HAND	.00		200.00		0286	RESCUE CARDIAC		1000.00		-64.75
0044	DUE TO/FROM OTHERS		40362.74		1379394.30	0288	ALLOWANCE FOR RESCUE		.00		12600.00
0087	87 LIENS		.00		.00	0289	TIMBER BRIDGE		.00		266.26
0088	88 LIENS		.00		.00	0290	FEMA		.00		10671.50
0089	1989 TAXES	.00		468.00		0291	PROPERTY TAX RELIEF PROGRAM		.00		14945.77
0090	1990 TAXES	.00		89.03		0292	SUNOCO STATION	.00		.00	
0091	1991 TAX RECEIVABLES	.00		414.68		0293	TRI STATE RECEIVABLE	.00		35032.44	
0092	1992 TAX RECEIVABLES	.00		1641.20		0294	LILLY NORTHEASTER		-1402.50		2104.45
0093	93 TAXES	.00		2478.31		0295	MISCELL ACCTS RECEIVABLES		181.18		611.66
0094	94 TAXES	105.40		1800.81		0296	CAMP PLAN		.00		1584.50
0095	1995 TAXES	69.70		1339.61		0297	COMPUTER + PROJECTS		-501.50		450.11
0096	1996 TAXES	-4.87		3402.02		0298	ECONOMIC DEVELOPMENT		.00		1946.90
0097	1997 TAXES	-163401.13		247675.43		0299	SOLID WASTE GRANT		.00		2349.60
0098	98 TAX		-695.62		6765.44	0300	SIGNS		.00		893.21
0150	TAX ACQUIRED	.00		1338.16		0301	SUPPLEMENTAL COMMITMENT		.00		.00
0160	OVERLAY		.00		106533.36	0400	TAX COMMITMENT		.00		334.41
0188	1988 TAX LIENS	.00		358.41		0401	MUNICIPAL BUDGET		.00		1160584.28
0189	89 TAX LIENS	.00		747.60		0410	INTEREST & LIEN COST		.00		.00
0190	1990 TAX LIENS	.00		973.13		0420	TAX REFUNDS		.00		.00
0191	91 TAX LIENS	.00		484.69		0440	ADATEMENT	.00		547.93	
0192	92 TAX LIENS	.00		1009.26		0500	APPROPRIATION CONTROL	182156.05		2383449.17	
0193	93 TAX LIENS	.00		625.92		0600	REVENUE CONTROL		158102.80		1525843.47
0194	1994 TAX LIENS	-105.40		1663.15		1600	EDUCATION		.00		6.00
0195	1995 TAX LIENS	-108.78		6539.11		1611	FINANCE/TEMPORARY LOANS		.00		.00
0196	1996 TAX LIENS	-9467.70		59315.92		1612	GRAYSTONE SETTLEMENT		4000.00		4085.66
0197	97 TAX LIENS	.00		.00		1613	GRIFFIN GREENHOUSE		.00		.00
0198	98 TAXE LIENS		.00		.00	1614	CALLYER BROOK ESCROW		.00		322.52
0200	ACCOUNTS PAYABLE	.00		861.05		1615	MCDONALD'S		.00		344.94
0202	DEFERRED TAX		.00		274000.00	1624	INTERNAL SERVICE FUND		13033.96		15616.67
0205	COUNTY TAX		.00		.00	1615	MAY MEADOW MD ESCROW		.00		707.74
0206	COMPENSATED ABSENCES		.00		38768.88	1626	GENERAL FUND BALANCE		.00		1232253.25
0209	CUMBERLAND C C UNION		.00		.00	1634	CAPITAL PROJECTS CARRY OVER		.00		30010.42
0211	FEDERAL TAX		.00		.00	1651	REV SHARING		.00		.00
0212	STATE INCOME TAX		.00		.00	1653	93 CARRY OVERS		.00		2204.62
0213	SOCIAL SECURITY WITHHELD		.00		.00	NAME		.00		.00	
0214	BLUE CROSS BLUE SHIELD	.00		.00		FUND SUB-TOTAL: 0		221478.06	221478.06	5838755.07	5838755.07
0215	457-TRUST		.00		.00	0035	DARKER SCH 06220358	115.10		19327.11	
0217	INCOME PROTECTION		.00		.00	0037	GRANGE SCHOLARSHIP/CITIZEN	.00		17937.48	
0218	MISC DEDUCTION		.00		.00	0055	TRUST FUNDS		115.10		37164.59
0219	FIREMEN'S FUND		-145.00		.00	FUND SUB-TOTAL: 50		115.10	115.10	37164.59	37164.59
0220	LEARN NOT TO BURN		.00		1424.90	ACCOUNT NO	DESCRIPTION	DEBIT	CREDIT	YEAR TO DATE BALANCE	
0230	DOS LICENSES		.00		.00					DEBIT	CREDIT
0240	HUNTING & FISHING LIC		.00		.00	0043	LTD AMT PROVIDED COMPEMS ADSEN	.00		43263.70	
0250	REGISTRATION FEES		-15.00		.00	0061	LONG TERM DEBT ACC COMP ADSENC		.00		43763.70
0255	BOAT REGISTRATIONS		.00		.00	0062	LONG TERM DEBT BONDS PAYABLE		.00		1240836.00
0256	BOAT SALES TAX		.00		.00	FUND SUB-TOTAL: 70		.00	.00	1284099.70	1284099.70
0260	SALES TAX		.00		.00						
0270	TITLES		.00		.00						
ACCOUNT NO	DESCRIPTION	DEBIT	CREDIT	YEAR TO DATE BALANCE							
				DEBIT	CREDIT						
0271	ATV		.00		.00						
0272	SNOWMOBILES		.00		.00	P A L A N C E		221593.16	221593.16	7160019.36	7160019.36

Scenes of Gray...



Town of Gray

FINANCIAL STATEMENT PRESENTATION

JUNE 30, 1997

Financial Overview

Presented by: Paul Bird
Town Manager

In July, 1997, Town of Gray completed the financial audit process with the assistance of Runyon Kersten Ouellette, its CPA firm. I am pleased to report that the Town once again received an unqualified "clean" opinion. Simply, this means that Town of Gray's financial statements are fairly presented in all material respects.

Further, the Town reported no material weaknesses except for the recurring weakness in segregation of duties due the Town's staff size.

The remainder of this publication is dedicated to providing you with the financial results for fiscal year 1997.

I hope you find this information useful and understandable.

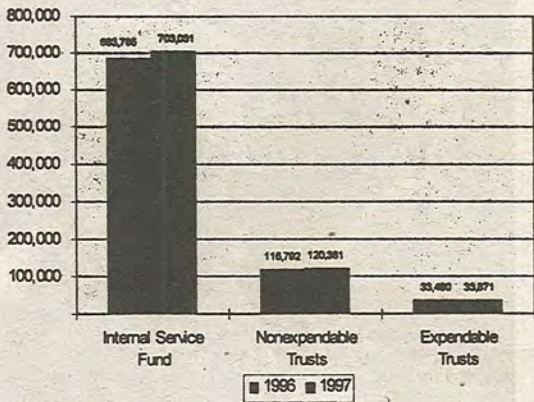
The Town is proud of all its employees for making this year so successful.

INSIDE:

1. Assets
2. Liabilities and Fund Balance
3. Revenue and Expenditure Table
4. Collections and Tax Rates
5. Commitment and Debt Trends
6. Fund Balance Charts
7. Revenue and Expenditures Charts
8. Other Funds and Conclusion

Key Performance Indicators

GENERAL FUND ASSETS



Summary of Significant Changes

- Decreases in cash and investments were scheduled. Planned decrease for capital projects was almost \$1,000,000.
- the Town paid all accounts payable by year end.
- The actual cash decrease was only \$452,907.
- Outstanding taxes and liens declined by \$24,241, reflecting improved collections for both current year taxes and tax liens
- Accounts receivable remains relatively unchanged although the Town needs to better address of rescue billings.

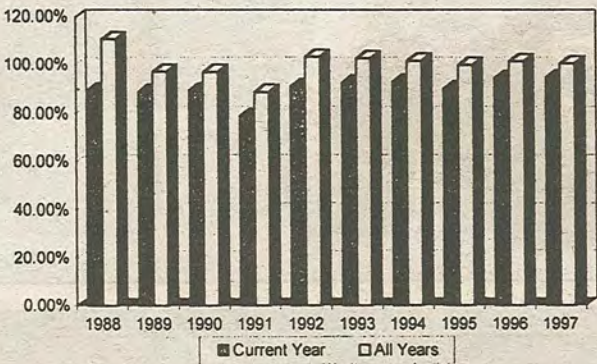
SUMMARY OF SIGNIFICANT CHANGES

- General government expenditures exceeded original appropriations primarily because of unanticipated professional fees.
- The public works winter roads account was \$39M over budget but solid waste was less than budget, thus minimizing the impact on the department.
- Other includes overlay which amounted to \$106,533.

GENERAL FUND EXPENDITURE

	Budget	Actual	Variance
General Government	506,907	524,636	(17,729)
Protection	360,640	354,607	6,033
Public Works	895,038	900,272	(5,234)
Recreation	112,886	97,666	15,220
County Tax	271,033	271,033	-0-
Education	3,269,098	3,269,098	-0-
Other	446,882	307,292	139,590
Abatements	3,500	4,048	(548)
Debt Service	173,697	173,697	-0-
Capital Overlay	1,037,810	912,270	125,540
Total Expenditures	7,077,491	6,814,619	262,872

Property Tax Collection Rates

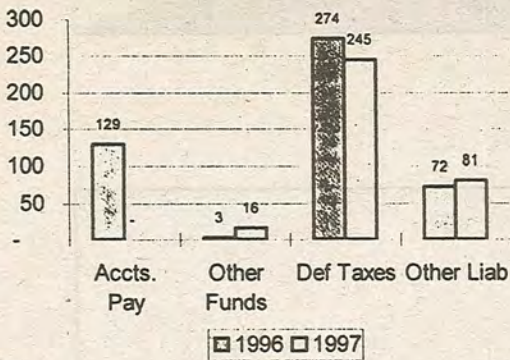


SUMMARY

- The collection rate for current year taxes was the highest in 10 years at (94.85%).
- This compares to a collection rate in 1996 of 94.52%.
- For the past six years, the rate has exceeded 90%.
- Collections from all years taxes has exceeded the commitment (100%) in 5 out of the last 6 years.
- In 1997, the collection rate from all taxes and liens was 100.0%.

Current Year	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%
All Years	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%	94.85%

LIABILITIES



Summary of Significant Changes

- Accounts payable of \$128,916 in 1996 compared to \$-0- in 1997 because all current payable were fully paid by year end.
- Amounts due to other fund this year was \$12,222 higher than in 1996 although the amounts were relatively small.
- Deferred taxes represent taxes still unpaid 60 days after the end of the year. This amount was reduced from \$274M to \$245M, a reduction of \$29,000.
- All other liabilities decreased by approximately \$9,000. Most of these liabilities are for accrued vacation and sick leave.

Tax Rates

SUMMARY

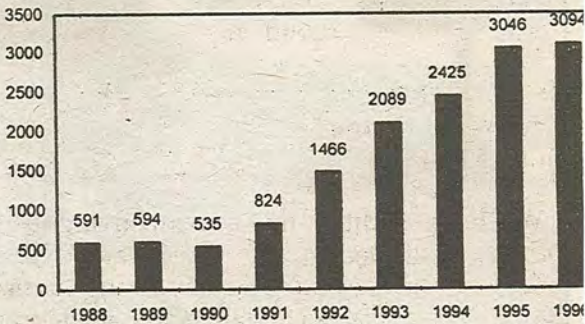
- Tax rates in Gray have been rather stable since 1990.
- Since 1991 when the Town changed its fiscal year, the rate has varied from a low of 14.12 mils to high of 16.20 mils.
- The mil rate has been a stable 15.70 mils for the past two years.



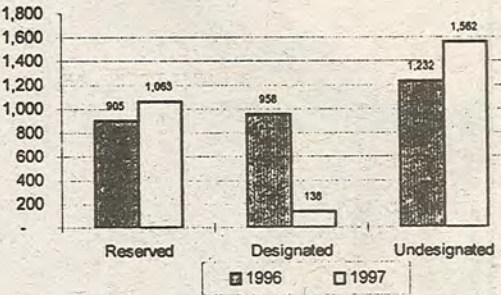
Fund Balance

SUMMARY

- Total fund balance has increased from 1988 to 1996. In 1997 the Town consumed par of its fund balance to purchase fire and ambulance equipment.



GENERAL FUND BALANCES



SUMMARY OF SIGNIFICANT CHANGES

- Reserved fund balances increased by \$150,000 from \$905M to \$1,063M. Over half of these reserves are for fire, rescue, and landfill projects
- Designated fund balance declined by \$819M from 1996 to 1997. The balance at 6/30/96 was \$957,511 and at 6/30/97 was \$138,438.
- Undesignated fund balance increased from \$1,232,254 to \$1,561,579, an increase of \$329,325.

REVENUES

	Budget	Actual	Variance
Property tax	4,807,249	4,836,249	29,000
Excise Tax	640,000	747,547	107,547
Revenue Sharing	270,000	337,019	67,019
Interest	52,000	149,251	97,251
Fire Donations	-0-	27,403	27,403
Other Revenue	325,411	385,511	60,100
Total Revenue	6,094,660	6,482,980	388,320

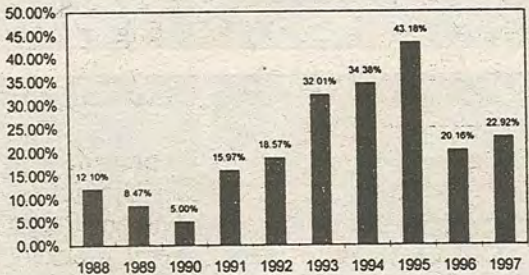
Summary of Significant Changes

- Property taxes reflect a \$29,000 variance because deferred taxes decreased in 1997.
- Excise taxes reported \$107M than estimated and \$59M more than 1996.
- Similarly State Revenue Sharing actual revenues receipts exceeded the originally budgeted revenues by \$67M.
- Fire and rescue donations of \$27M were not originally estimated.

Undesignated Fund Balance

SUMMARY

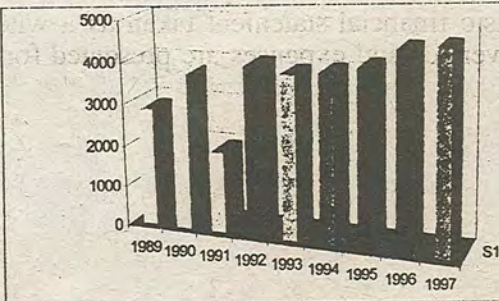
- The town has accumulated a strong undesignated fund balance over the past seven years.
- This "available" balance provides working capital for the town and enhances its credit worthiness.
- Credit agencies typically look for undesignated balance to budget of 8.5% or higher.



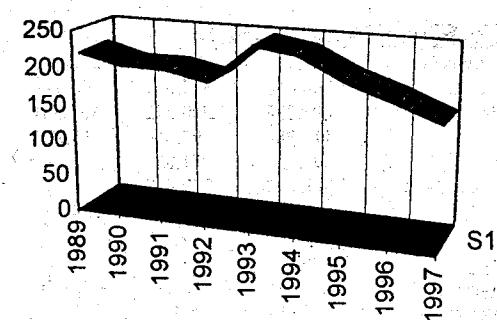
Tax Commitment

SUMMARY

- The Town's tax commitment has grown over the past ten years. Since the tax rate has remained relatively stable, this growth has derived substantially from new valuation.
- Note that during 1991, the Town changed to a June 30, fiscal year and thus this amount represents a six month commitment.



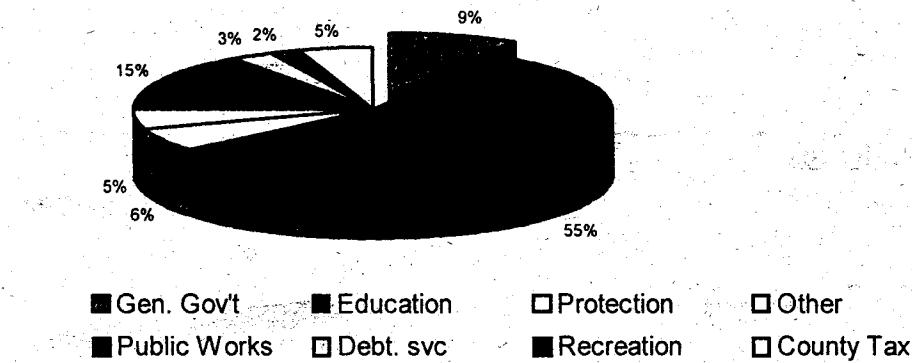
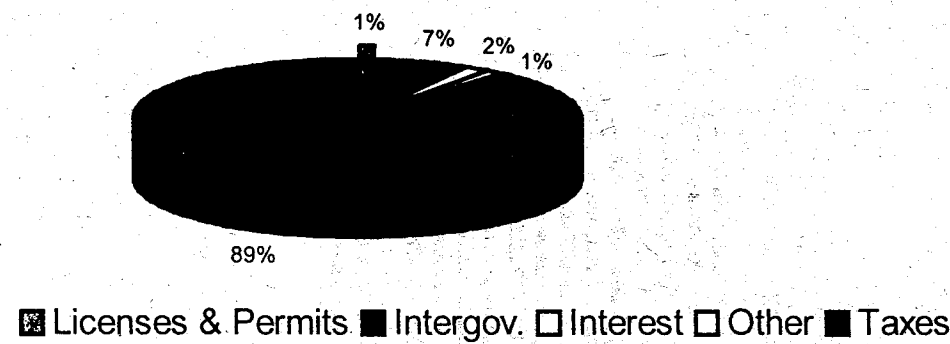
Debt Per Capita



SUMMARY
Debt per capita remains extremely low. Over the past ten years debt per capita has ranged from a low of \$138 to a high of \$244. At June 30th the town's debt per capita was \$164.

- The Town has avoided issuing new debt for fire equipment by using its available fund balance.

1997 Revenues and Expenditures



INDEPENDENT AUDITORS' REPORT

Goodine/McAfee
Professional Association
Certified Public Accountants

Board of Trustees
Gray Water District
Gray, Maine

We have audited the accompanying balance sheets of Gray Water District as of December 31, 1996 and 1995 and the related statements of revenue, expense and retained earnings, and cash flows for the years then ended. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audits.

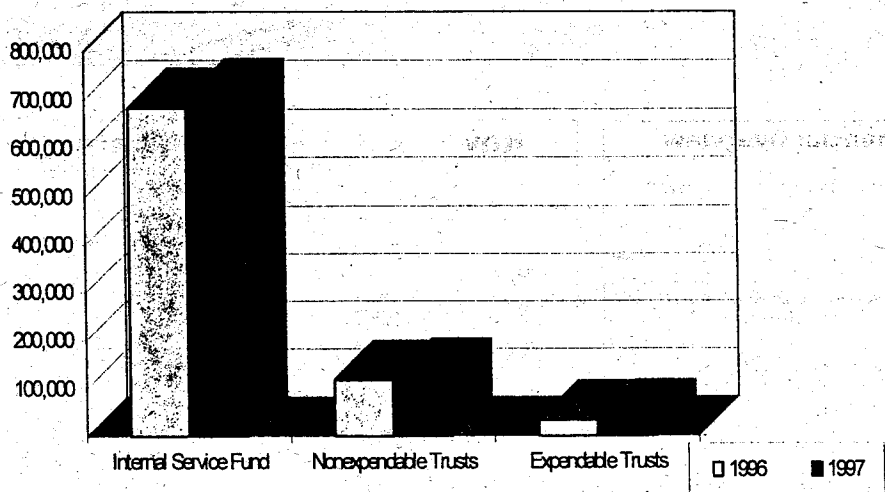
We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. WE believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statement referred to above present fairly, in all material respects, the financial position of Gray Water District as of December 31, 1996 and 1995 and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

Our audits were made for the purpose of forming an opinion on the basic financial statement taken as a whole. The schedules of operating revenues and expenses are presented for purposes of additional analysis and are not a required part of the basic financial statements. This information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Goodine/McAfee P.A.
Portland, Maine
February 26, 1997

OTHER FUNDS



SUMMARY

- Fund balance of the Internal Service Fund increased by \$19,246, from \$683,785 to \$703,031.
- Nonexpendable Trust Funds include eight scholarship type funds. While there were no contributions to principal in 1997, interest income exceeded expenditures by \$3,589 resulting in an ending balance of \$120,381.
- The Expendable Trust Fund is the Helen Frank Cemetery Trust which increased its balance by \$391 to \$33,871.

CONCLUSION

The Town of Gray experienced another successful fiscal year in 1996-97. While it planned to use almost \$1,000,000.00 of its fund balance, it actually increased undesignated fund balance by \$329,325. This was due to major part because revenues exceeded estimates by \$388M and expenditures were less than appropriations by 262M.

The Town expresses its gratitude to the citizens of the Town for their welcomed input at all Town meetings, and to its very professional and dedicated employees for a job - once again - done very well. Thank you.

GRAY WATER DISTRICT

BALANCE SHEETS
December 31,

	1996	1995
ASSETS		
OPERATING PLANT AND EQUIPMENT		
Land, structures, and improvements	\$ 88,131	\$ 88,131
Reservoirs and standpipes	250,921	196,720
Water treatment equipment	7,578	7,578
Pumping equipment	79,275	79,275
Transmission and distribution equipment	1,876,869	1,794,582
Other plant and miscellaneous equipment	61,690	54,598
Construction work in progress	-	104,536
	<u>2,364,464</u>	<u>2,325,420</u>
Less accumulated depreciation	<u>664,930</u>	<u>626,708</u>
Net operating plant	<u>1,699,534</u>	<u>1,698,712</u>
CURRENT ASSETS		
Cash	68,522	38,505
Cash for construction and debt (Note 3)	298,311	310,529
Customer accounts receivable	8,706	8,559
Plant materials and supplies (Note 1)	13,701	14,217
Prepayments	<u>1,925</u>	<u>655</u>
Total current assets	<u>391,165</u>	<u>372,465</u>
OTHER DEFERRED DEBITS		
Unamortized debt discounts and expense (Note 1)	<u>4,727</u>	<u>6,343</u>
TOTAL ASSETS	<u>\$2,095,426</u>	<u>\$2,077,520</u>
LIABILITIES AND NET WORTH		
	1996	1995
LONG-TERM DEBT (Note 2)	<u>\$ 445,000</u>	<u>\$ 500,000</u>
CURRENT LIABILITIES		
Current portion of long-term debt (Note 2)	55,000	55,000
Accounts payable	16,188	28,720
Accrued interest payable	6,931	7,226
Accrued compensation	<u>28,157</u>	<u>25,435</u>
Total current liabilities	<u>106,276</u>	<u>116,381</u>
TOTAL LIABILITIES	<u>551,276</u>	<u>616,381</u>
MISCELLANEOUS DEFERRED CREDITS		
Customer advances for construction	39,205	98,658
Deferred interest payable	3,200	3,600
Standpipe painting reserve	<u>26,000</u>	<u>19,000</u>
Total deferred credits	<u>68,405</u>	<u>121,258</u>
NET WORTH		
Contributions in aid of construction (Note 5)	906,338	839,820
Less accumulated depreciation on contributed plant (Note 4)	<u>154,413</u>	<u>139,744</u>
	751,925	700,076
Retained earnings (Note 6)	<u>723,820</u>	<u>639,805</u>
TOTAL NET WORTH	<u>1,475,745</u>	<u>1,339,881</u>
TOTAL LIABILITIES AND NET WORTH	<u>\$2,095,426</u>	<u>\$2,077,520</u>

STATEMENTS OF REVENUE, EXPENSE AND RETAINED EARNINGS
For The Years Ended December 31,

	1996	1995
OPERATING REVENUES	\$ 323,096	\$ 322,429
OPERATING EXPENSES		
Operations and maintenance	163,327	170,348
Depreciation and amortization (Note 1)	40,049	34,547
Taxes other than income	6,322	6,328
Total operating expenses	209,698	211,223
OPERATING INCOME	113,398	111,206
OTHER INCOME		
Jobbing	282	(207)
Interest income	11,902	12,791
Total other income	12,184	12,584
INCOME BEFORE DEBT SERVICE	125,582	123,790
DEBT SERVICE EXPENSE		
Interest on long-term debt	41,567	45,111
Amortization of debt discount and expense	-	193
Total debt service	41,567	45,304
NET INCOME	\$ 84,015	\$ 78,486
RETAINED EARNINGS, JANUARY 1	\$ 639,805	\$ 561,319
NET INCOME	84,015	78,486
RETAINED EARNINGS, DECEMBER 31	\$ 723,820	\$ 639,805

STATEMENTS OF CASH FLOWS
For The Years Ended December 31,

	1996	1995
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	\$ 84,014	\$ 78,486
Adjustments to reconcile net income to net cash		
Depreciation and amortization	53,102	45,240
Decrease (increase) in		
Accounts receivable	(147)	3,160
Plant materials and supplies	516	2,472
Prepayments and deferred debits	345	1,572
Increase (decrease) in		
Accounts payable	(12,532)	(8,989)
Accrued interest payable	(295)	(731)
Accrued compensation	2,724	2,806
Standpipe painting reserve	7,000	7,000
Deferred interest payable	(400)	(400)
NET CASH PROVIDED BY OPERATING ACTIVITIES	134,327	130,616
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of operating plant	(53,924)	(176,027)
Advances and contributions in aid of construction	(7,604)	4,916
NET CASH USED BY INVESTING ACTIVITIES	(61,528)	(171,111)
CASH FLOWS FROM FINANCING ACTIVITIES		
Principal payments of long-term debt	(55,000)	(55,000)
NET CASH USED BY FINANCING ACTIVITIES	(55,000)	(55,000)
NET CHANGE IN CASH AND SPECIAL DEPOSITS	17,799	(95,495)
CASH AND SPECIAL DEPOSITS, BEGINNING OF YEAR	349,034	444,529
CASH AND SPECIAL DEPOSITS, END OF YEAR	\$ 366,833	\$ 349,034

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:
Cash paid during the year for:

Interest	\$ 41,862	\$ 45,843
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NOTES TO FINANCIAL STATEMENTS
December 31, 1996

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General

Gray Water District, a quasi-municipal water utility, maintains its accounting system according to the rules and regulations prescribed by the Maine Public Utilities Commission.

Plant Materials and Supplies

Materials and supplies are recorded at cost, determined on a first-in first-out basis.

Depreciation

Operating plant and equipment are depreciated by the straight-line method with lives ranging from five to seventy-five years.

Bond Discount and Expense

Bond discount and issue costs are being amortized over the life of the bond issue.

2. DEBT

Long-Term

The unsecured indebtedness of the District as of December 31, 1996 follows:

6.6% to 7.3% serial bonds, dated October 26, 1988, maturing October 25, 2006. \$380,000

9.6% to 10% bonds, dated October 24, 1984, maturing January 1, 2005.

120,000

Total debt - December 31, 1996

500,000

Less: Current maturities

55,000

Long-term debt - December 31, 1996

\$445,000

Annual principal payments on long-term debt follows:

1997	\$ 55,000
1998	55,000
1999	55,000
2000	55,000
2001 and later	280,000
	\$500,000

3. CASH FOR CONSTRUCTION AND DEBT

The deposits represent funds designated for acquisition and construction of new operating plant, which have been deposited in interest-bearing accounts until the funds are used.

4. DEPRECIATION ON CONTRIBUTED PROPERTY

For financial purposes, recognition has been given to the depreciation on contributed plant through charges to the contribution account. Net income has not been decreased for the depreciation on contributed property and reflects the District's income on the basis of accounting practices prescribed by the PUC.

For The Year 1996

Contributed Property - Accumulated Depreciation

Wells	\$ 30,000	x 2.0%	\$ 600
Mains	683,225	x 1.3%	8,882
Services	83,900	x 3.0%	2,517
Meters	33,047	x 4.0%	1,322
Meter Remotes	2,463	x 7.5%	185
Hydrants	58,174	x 2.0%	1,163

\$ 14,669

139,744

Prior years

\$154,413

CONTRIBUTIONS AND ADVANCES IN AID OF CONSTRUCTION

Customers advances on construction include advances from customers which may be refunded wholly or in part. Advances are held until it is evident that no further refunds will be paid, but in no event are they held beyond ten years. Advances not refunded are transferred to contributions in aid of construction.

SCHEDULES OF OPERATING REVENUES AND EXPENSES
For The Years Ended December 31,

	1996	1995
REVENUES		
Unmetered sales	\$ 1,240	\$ 1,650
Residential - metered	171,445	168,328
Commercial - metered	30,692	29,509
Sales to public authorities	26,546	30,197
Public fire protection	86,400	86,400
Private fire protection	4,880	4,682
Miscellaneous water sales	1,893	1,113
Industrial - metered	-	550
Total revenues	\$323,096	\$322,429
OPERATIONS AND MAINTENANCE		
Source of supply and pumping		
Operations	\$ 38,527	\$ 43,734
Maintenance	-	706
Water Treatment		
Operations	9,336	9,860
Maintenance	193	240
Transmissions and Distribution		
Operations	20,236	25,888
Maintenance	16,993	12,565
Customer Accounts	14,544	14,129
Administrative	63,498	63,226
	\$163,327	\$170,348

NOTES TO FINANCIAL STATEMENTS
December 31, 1996

CONTINGENCY RESERVE

Maine law allows a quasi-municipal water utility to provide for a contingency reserve allowance by charging rates that reflect a 5% addition to the yearly revenue requirement. When the contingency allowance becomes excessive, regulatory rules prescribe that the excess be returned to the ratepayers in various manners.

DEFERRED COMPENSATION PLAN

The District has a deferred compensation plan through IDS Financial Services which qualifies under Internal Revenue Code Section 457. Eligible employees (two) may contribute up to 6.5% of wages, and the District contributes 10% of eligible wages. District contributions to the plan for 1996 were \$5,420.