TOWN OF GRAY

TOWN MANAGER'S BUDGET MESSAGE

FY 2017 PROPOSED BUDGET (as of 4-5-16)

Dear Town Council and Citizens of Gray;

I am pleased to submit the proposed municipal budget for the Fiscal Year 2017 (July 1, 2016-June 30, 2017). A great deal of effort has been dedicated to provide a responsible budget, balancing the necessity of maintaining the long-term Capital Improvement Plan and providing for the immediate needs of a growing, thriving community. The proposed Expense Budget is \$7,033,127, which is \$508,204 more than last year's budget and represents a 7.79% increase. The proposed Revenue Budget is \$3,339,681, which is \$508,204 more than last year's budget and represents a 17.95% increase. The resulting net increase is \$0.00, a 0% increase.

BUDGET FY 2017 IMPACT, CHANGES AND HIGHLIGHTS

REVENUE

	Excise (Auto)	115,000.00
	Building Fees	18,500.00
	Electric & Plumbing Permits	8,500.00
	Payment Rebates	5,000.00
	Assessing Contract Services	66,786.00
	Recycling (Multiple items)	(4,600.00)
	Planning Board Fees	7,000.00
	GA Reimbursement	(4,200.00)
	State Revenue Sharing	20,116.00
	Transfers	264,035.00
EXPENS	ES	
	Municipal Operations*	126,570.00
	General Assistance	(13,204.00)
	Capital Projects	315,593.00
	General Insurance	67,859.00
	Public Works	28,288.00

(18,828.00)

*-Detailed below but generally categorized as Town departmental functions.

Law Enforcement

Numbers in () are decreases.

Revenue

• Excise Taxes (Auto)

Increased to reflect the actual revenue over the past fiscal year.

• Building Fees, Electric & Plumbing Permits

Increased to reflect the actual revenue over the past fiscal year.

Payment Rebates

The Town has partnered with NVoicePay to issue payments to the Town's vendors and the Town earns cash rebates based on a percentage of the payment.

Assessing Contract Services

The Town Council entered into an agreement for shared Assessing services with Cumberland.

Recycling

Decreased due to various factors and rates projected to be available for recyclable items. (Recyclable items are purchased from the Town by commercial vendors at various rates throughout the year.)

• Planning Board Fees

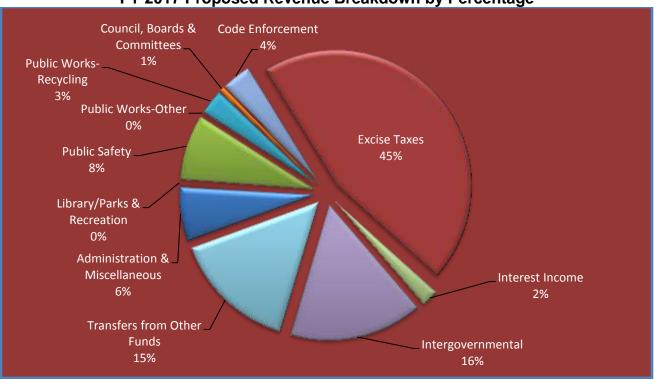
Increased to factor in an estimate in consideration of the actual revenue over the past fiscal year.

• State Revenue Sharing

Increased to reflect the estimated amount for Gray most recently published by the State.

Transfers

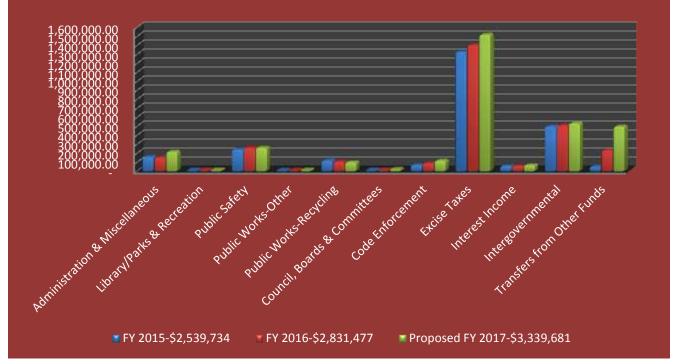
Increased for additional one-time transfers from other funds and amounts over the Unassigned General Fund Balance limit, into the General Fund, to then be directly transferred to the Capital Reserve Fund for use in the FY 2017 CIP.



FY 2017 Proposed Revenue Breakdown by Percentage

3-year Revenue Budget Comparison

Town of Gray 3-year Revenue Budget Comparison



Municipal Operations

The increase in this overall category can be highlighted by the following items:

- Personnel changes and expenses -- The following personnel changes have been proposed:
 - Changes associated with these Assessing Services Contract with Cumberland;
 - 2. Additional full-time Firefighter/Rescue position for Public Safety;
 - 3. Additional Per Call hours required to cover all shifts;
- Heating fuel prices and gallon estimates for all buildings have been adjusted down depending on the fuel being used and to be consistent with fixed prices contracted by the Town;
- Vehicle gas and diesel prices have been adjusted down to be consistent with fixed prices contracted by the Town;

General Assistance

General Assistance requirements are projected to be less based on actual expenditures.

Capital Projects

Increased for transfer of funds into the Capital Reserve Fund for use in the FY 2017 CIP.

General Insurance

Increased overall due to estimated rate adjustments for medical insurance provided to eligible Town employees as well as requirements of the Affordable Care Act.

Public Works

Operationally, the multiple departments have the following changes proposed:

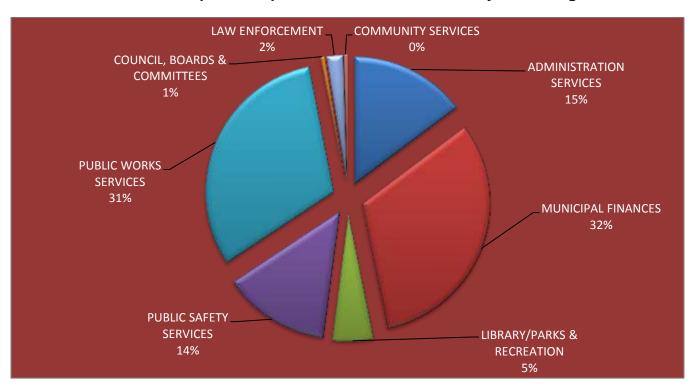
- Winter Roads Sand price per cubic yard has increased;
- Summer Roads Tree Work has been reclassified as operational and added to the General Fund from the CIP;
- Summer Roads additional Bridges & Guardrails work needed.

Recycling

Increased due to the one-time equipment repair needs

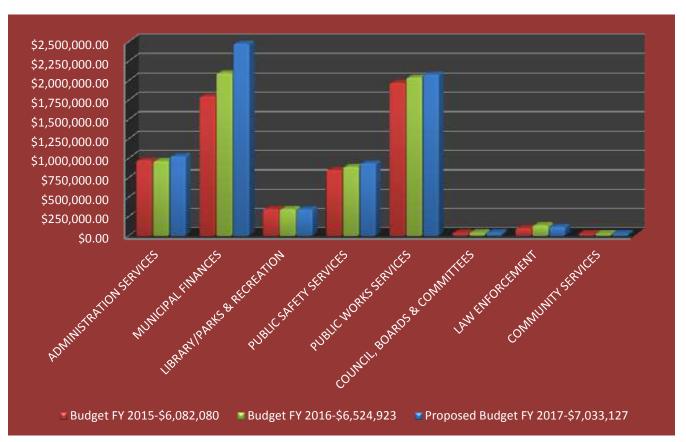
Law Enforcement

Decreased due to funds received through a multi-year grant awarded to the Cumberland County Sheriff's Office for a portion of the wages of the School Resource Officer hired for MSAD 15 who the Town also utilizes for up to a proposed 15 weeks of the year.



FY 2017 Proposed Expense Warrant Breakdown by Percentage





BUDGI	ET FY 2016					
ADMINISTRATION SERVICES						
		Total				
Department	•	Warrant				
Administration Community Development	\$450,109.00 \$181,988.00					
Assessing	\$97,594.00					
Code Enforcement	\$97,887.00					
General Assistance	\$46,388.00					
Communications & Information	\$77,107.00					
Elections	\$10,412.00					
TOTAL ADMINISTRATION SERVICES \$961,						
MUNICIPA	AL FINANCES					
Dementment		Total				
Department Capital Projects	¢1 520 065 00	Warrant				
General Insurance	\$1,530,965.00 \$561,846.00					
		\$2,092,811.00				
-	S & RECREATIO	<u> </u>				
		Total				
Department		Warrant				
Library	\$288,818.00					
Parks & Recreation	\$54,349.00					
TOTAL LIBRARY/PARKS	& RECREATION	\$343,167.00				
PUBLIC SAF	ETY SERVICES					
		Total				
Department		Warrant				
Public Safety	\$713,708.00					
Utilities	\$173,684.00					
TOTAL PUBLIC SA	FETY SERVICES	\$887,392.00				
BUDGI	BUDGET FY 2016					
PUBLIC WO	RKS SERVICES					
	RKS SERVICES	Total				
Department		Total Warrant				
Department Winter Roads	\$441,414.00					
Department Winter Roads Summer Roads	\$441,414.00 \$352,907.00					
Department Winter Roads Summer Roads Additional Roadwork	\$441,414.00 \$352,907.00 \$117,714.00					
Department Winter Roads Summer Roads	\$441,414.00 \$352,907.00					
Department Winter Roads Summer Roads Additional Roadwork Garage	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00					
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES	Warrant \$2,038,284.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00	Warrant \$2,038,284.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES	Warrant \$2,038,284.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES	Warrant \$2,038,284.00 ES				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00	Warrant \$2,038,284.00 ES Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 PRKS SERVICES COMMITTER \$29,565.00 \$2,600.00	Warrant \$2,038,284.00 ES Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 PRKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00	Warrant \$2,038,284.00 ES Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 PRKS SERVICES COMMITTED \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00	Warrant \$2,038,284.00 ES Total Warrant				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES	Warrant \$2,038,284.00 ES Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 PRKS SERVICES COMMITTED \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOARS Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES CORCEMENT	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOARS Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES CORCEMENT \$133,851.00	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOARS Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES FORCEMENT \$133,851.00 ENFORCEMENT	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOARS Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES FORCEMENT \$133,851.00 ENFORCEMENT	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant \$133,851.00				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement TOTAL LAW COMMUNI	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$593,730.00 \$254,816.00 PRKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES CORCEMENT \$133,851.00 ENFORCEMENT TY SERVICES \$29,718.00	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant \$133,851.00 Total Warrant				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement TOTAL LAW COMMUNI	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$254,816.00 PRKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES ORCEMENT \$133,851.00 ENFORCEMENT TY SERVICES	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant \$133,851.00 Total				
Department Winter Roads Summer Roads Additional Roadwork Garage Recycling Buildings & Grounds TOTAL PUBLIC WC COUNCIL, BOAR Department Council, Boards, Committees Zoning Board of Appeals Planning Board Economic Development TOTAL COUNCIL, BOARDS LAW ENF Department Law Enforcement TOTAL LAW COMMUNI Department Community Services	\$441,414.00 \$352,907.00 \$117,714.00 \$277,703.00 \$293,730.00 \$254,816.00 RKS SERVICES DS & COMMITTEI \$29,565.00 \$2,600.00 \$4,050.00 \$2,000.00 & COMMITTEES CORCEMENT \$133,851.00 ENFORCEMENT TY SERVICES \$29,718.00 NITY SERVICES	Warrant \$2,038,284.00 ES Total Warrant \$38,215.00 Total Warrant \$133,851.00 Total Warrant				

PROPOSED BUDGET FY 2017

ADMINISTRATION SERVICES

ADMINISTRAT	ION SERVICES			
		Total		
Department		Warrant		
Administration	\$450,165.00			
Community Development	\$201,685.00			
Assessing	\$141,548.00			
Code Enforcement	\$104,789.00			
General Assistance	\$33,184.00			
Communications & Information	\$82,388.00			
Elections	\$10,210.00			
TOTAL ADMINISTRAT	ION SERVICES	\$1,023,969.00		
MUNICIPAL	FINANCES			
-		Total		
Department	• · • · •• • •	Warrant		
Capital Projects	\$1,846,558.00			
General Insurance	\$629,705.00	¢0.470.000.00		
TOTAL MUNICI	PALFINANCES	\$2,476,263.00		
LIBRARY/PARKS	S & RECREATIO	N		
	-	Tatal		
Demostresset		Total		
Department	£004.000.00	Warrant		
Library Parks & Recreation	\$284,866.00 \$54,310.00			
TOTAL LIBRARY/PARKS 8		\$220 176 00		
	RECREATION	\$339,176.00		
PUBLIC SAFE	TY SERVICES			
		Total		
Department		Warrant		
Public Safety	\$758,180.00	wairain		
Utilities	\$173,684.00			
TOTAL PUBLIC SAFI		\$931,864.00		
PROPOSED B	UDGET FY 2017			
	KS SERVICES			
	NO DEI VICEO			
		Total		
Department		Warrant		
Winter Roads	\$449,058.00			
Summer Roads	\$373,551.00			
Additional Roadwork	\$119,225.00			
Garage	\$274,606.00			
Recycling	\$609,289.00			
Buildings & Grounds TOTAL PUBLIC WOR	\$252,570.00	¢2.078.200.00		
		\$2,078,299.00		
COUNCIL, BOARD		LJ		
		Total		
Department		Warrant		
Council, Boards, Committees	\$31,065.00			
Zoning Board of Appeals	\$1,600.00			
Planning Board	\$5,150.00			
Economic Development	\$1,000.00			
TOTAL COUNCIL, BOARDS &		\$38,815.00		
LAW ENFORCEMENT				
		T - 4 - 1		
		Total		
Department	• · · - • • • • •	Warrant		
Law Enforcement	\$115,023.00	\$44E 000 00		
IOTAL LAW E	NFORCEMENT	\$115,023.00		
COMMUNITY SERVICES				
	-	Tatal		
Dementaria		Total		
Department	¢00.740.00	Warrant		
Community Services	\$29,718.00			
		CJU 240 UU		
	ITY SERVICES	\$29,718.00		

STATE REQUIREMENTS

LD1 Compliance

In 2004, the Maine legislature passed the municipal "expenditure cap" statute known as "LD1". Under this statute, the annual percent increase in the municipal (non-school and non-county) property tax levy is subject to a maximum cap based on both a statistical income growth percentage established by the state, as well as a property growth limit calculated using the municipality's valuation information provided by the Town's Assessor. The estimated LD1 limit for FY 2017 is calculated as follows:

Actual FY 2016 limit	\$ 3,553,017
State Growth Factor-2.67%	\$ 94,866
Estimated Gray Property Growth Factor53%	\$ 18,831
State Revenue Sharing Adjustment	\$ (9,842)
Projected FY 2017 limit	\$ 3,656,872
Proposed FY 2017 Expenses	\$ 7,033,127
Proposed FY 2017 Revenue	\$ (3,339,681)
Estimated Homestead & BETE Reimbursement	\$ (250,000)
Proposed FY 2017 Net Budget	\$ 3,443,446
Estimated LD1 Limit Over/(Under)	\$ (213,426)

OUTSTANDING ISSUES & FINAL COMMENTS

MSAD 15 intends to make a formal budget presentation at the May 3, 2016 Town Council meeting.

In closing, I wish to thank the taxpayers of Gray for their input into this budget, the Town Council for their direction and understanding of the challenges, the Department Heads and all the staff who helped to prepare the budget. Lastly, I would be remiss if I did not recognize how much I appreciate the dedicated employees who provide exceptional customer service to the people of our community.